

March 19th, 2026

Corporate Presentation

2026 – 2030



plenitude

LEGAL DISCLAIMER

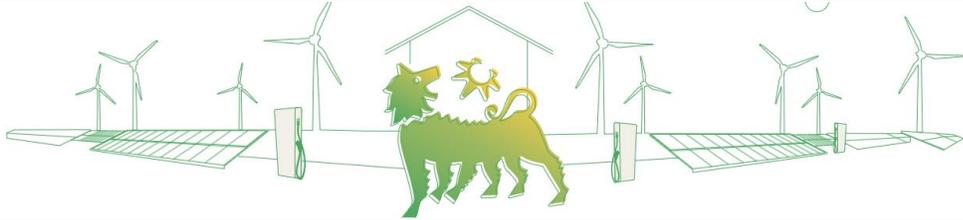
This document contains forward-looking statements regarding future events and the future results of Plenitude that are based on current expectations, estimates, forecasts, and projections about the industries in which Plenitude operates and the beliefs and assumptions of the management of Plenitude. In addition, Plenitude's management may make forward-looking statements orally to analysts, investors, representatives of the media and others. In particular, among other statements, certain statements with regard to management objectives, trends in results of operations, margins, costs, return on capital, risk management and competition are forward looking in nature. Words such as 'expects', 'anticipates', 'targets', 'goals', 'projects', 'intends', 'plans', 'believes', 'seeks', 'estimates', variations of such words, and similar expressions are intended to identify such forward-looking statements. These forward-looking statements are not guarantees of future performance and are subject to risks, uncertainties, and assumptions that are difficult to predict because they relate to events and depend on circumstances that will occur in the future. Therefore, Plenitude's actual results may differ materially and adversely from those expressed or implied in any forward-looking statements. Factors that might cause or contribute to such differences include, but are not limited to, those discussed in Eni's Annual Reports on Form 20-F filed with the U.S. Securities and Exchange Commission (the "SEC") under the section entitled "Risk factors" and in other sections. These factors include but are not limited to:

- Strong competition worldwide to supply energy to the industrial, commercial and residential energy markets;
- Safety, security, environmental and other operational risks, and the costs and risks associated with the requirement to comply with related regulation, including regulation on GHG emissions;
- Material disruptions arising from political, social and economic instability, particularly in light of the areas in which Plenitude operates;
- Risks associated with the trading environment, competition, and demand and supply dynamics in the natural gas market;
- Laws and regulations related to climate change;
- Risks related to legal proceedings and compliance with anti-corruption legislation;
- Risks arising from potential future acquisitions; and
- Exposure to exchange rate, interest rate and credit risks.

Any forward-looking statements made by or on behalf of Plenitude speak only as of the date they are made. Plenitude does not undertake to update forward-looking statements to reflect any changes in Plenitude's expectations with regard thereto or any changes in events, conditions or circumstances on which any such statement is based. The reader should, however, consult any further disclosures Eni or Plenitude may make in documents it files with or furnishes to the SEC and Consob.

INVESTMENT CASE

RENEWABLE LEADER IN ENERGY TRANSITION



INTEGRATED

Multi-asset ecosystem
Synergies and natural hedging



GROWING

Steady performance
Resilient financial structure



GLOBAL

Mature organization
Operations in >15 countries

RENEWABLES

RETAIL

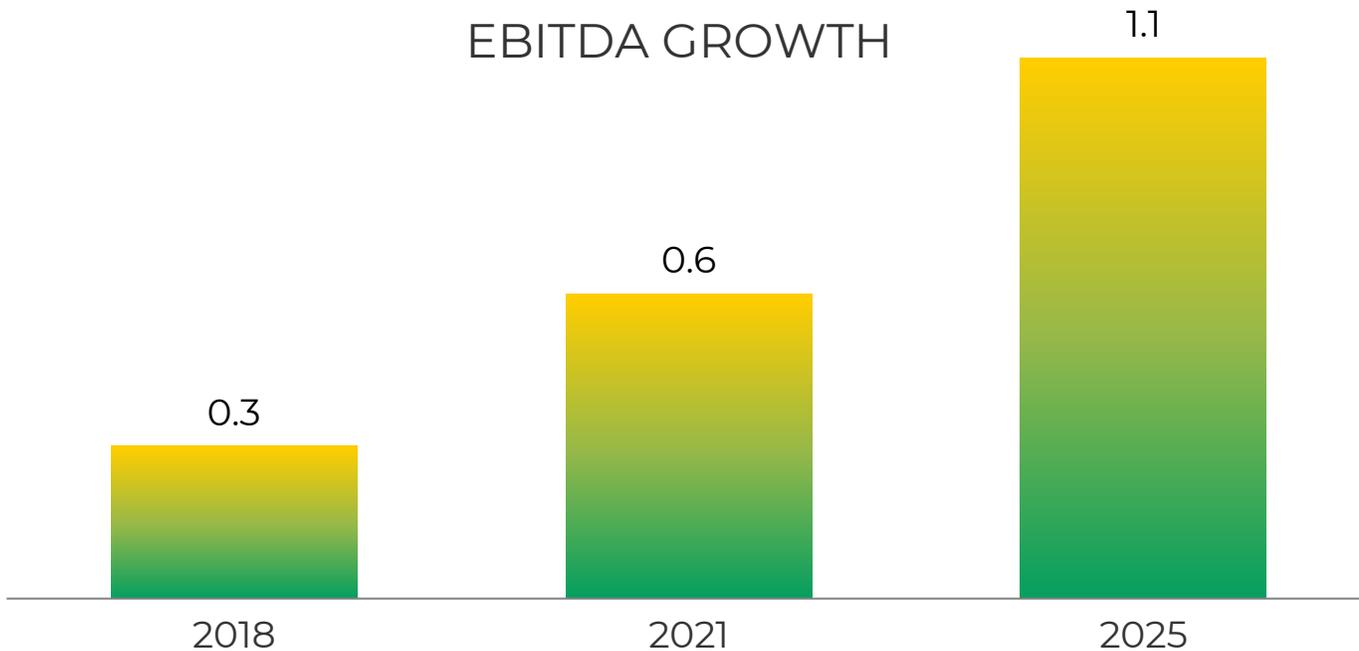


E-MOBILITY

EBITDA PERFORMANCE

€ BLN

2018 – 2025
EBITDA GROWTH



ENTERPRISE VALUE > €12 bln @ YE 2025

>3x EBITDA DELIVERED

from 2018 to 2025

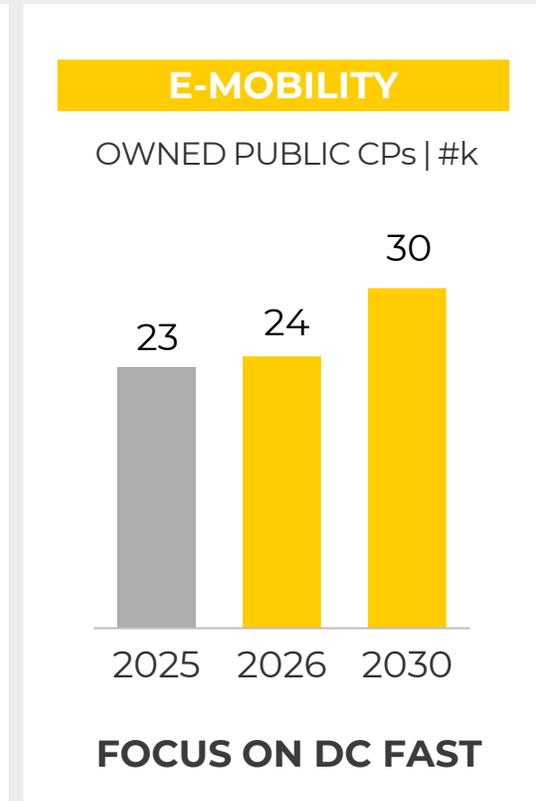
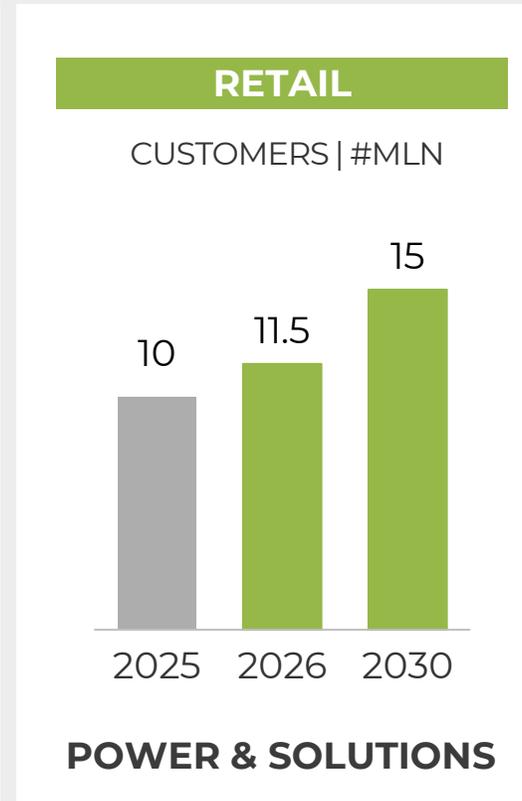
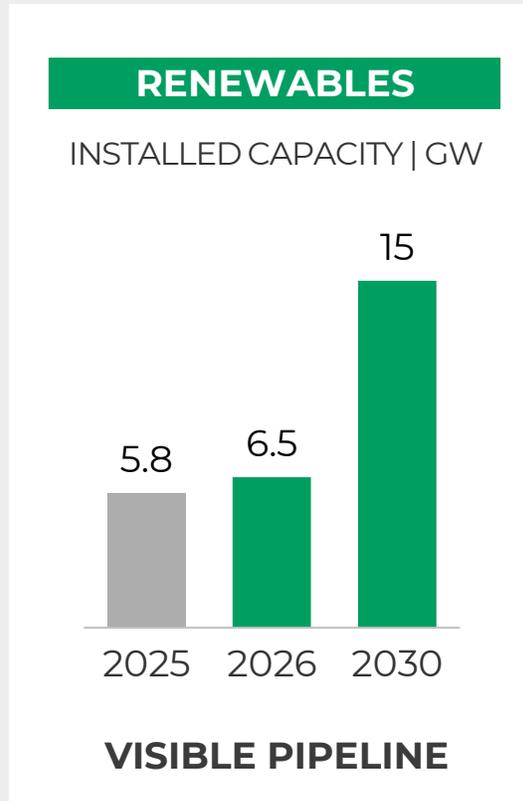
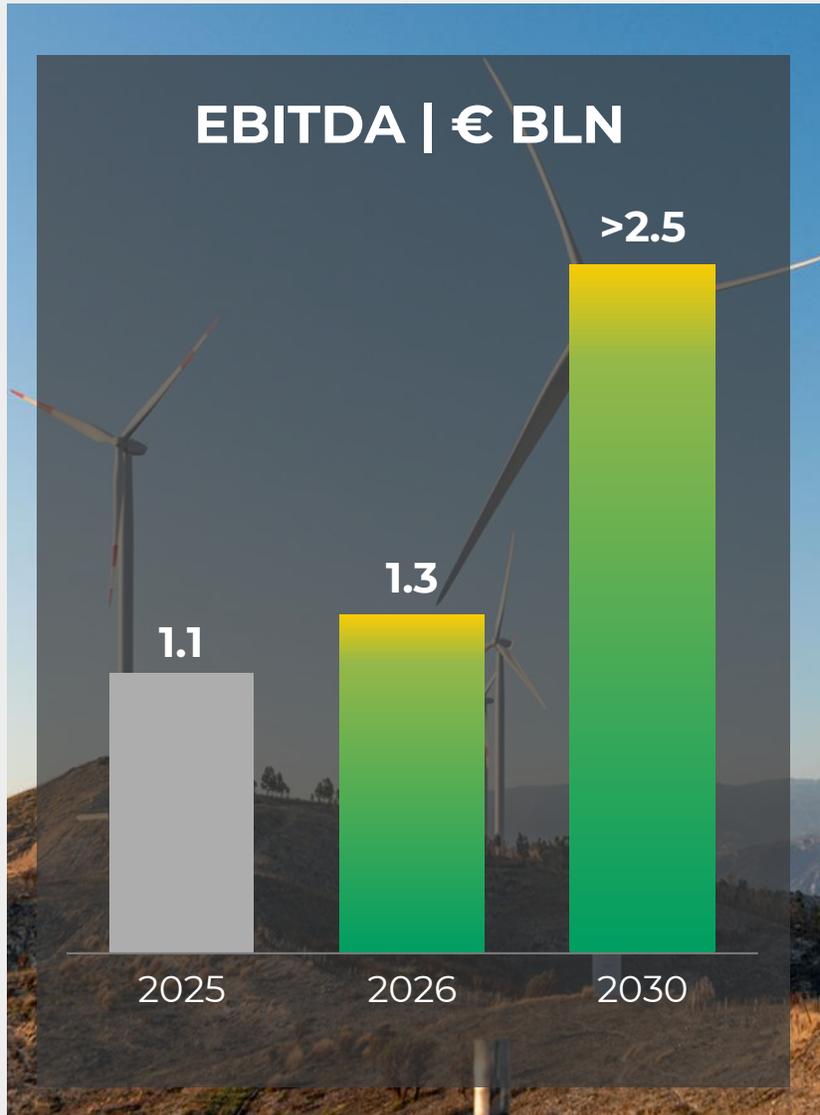
GUIDANCE MET

with public targets achieved

ADAPTIVE MODEL

which responded effectively
to different cycles

GROWTH TO 2030

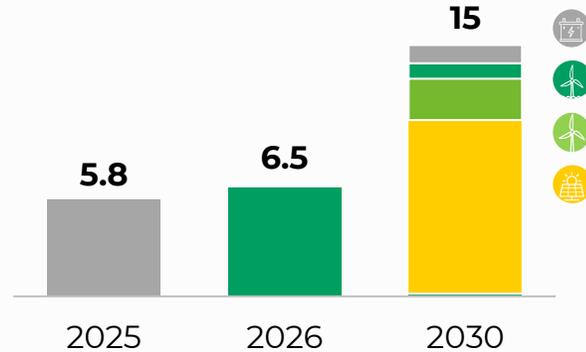


RENEWABLES

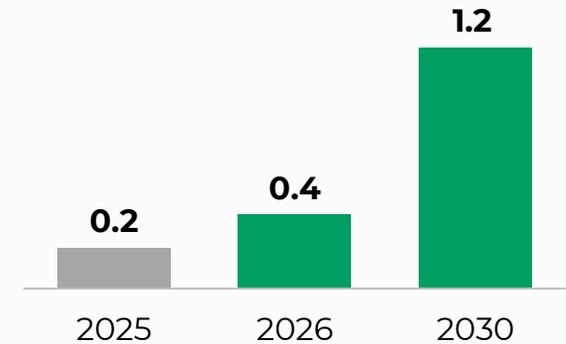


- Accelerated capacity growth (2.5x to 2030)
- Confirmed footprint: focus on Europe and US; 100% solar, wind and BESS
- Integration with Retail

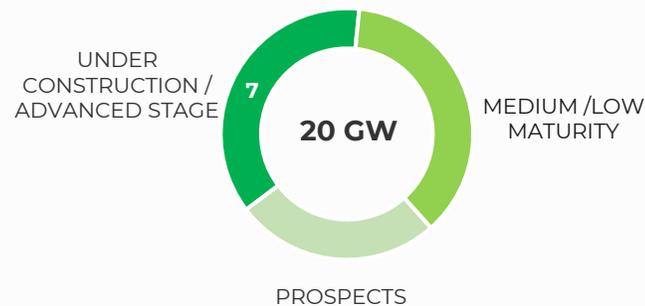
INSTALLED CAPACITY | GW



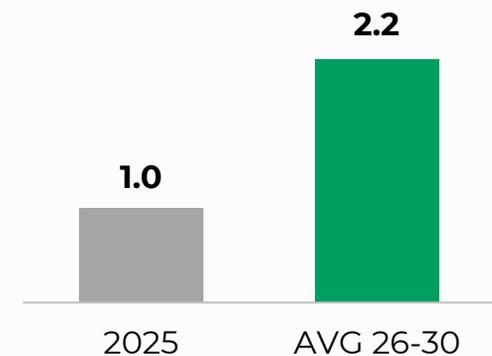
EBITDA | € BLN



PIPELINE BREAKDOWN



CAPEX | € BLN

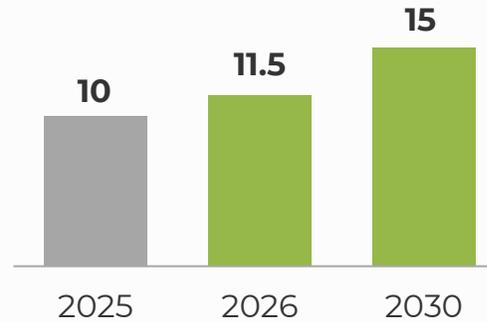


RETAIL

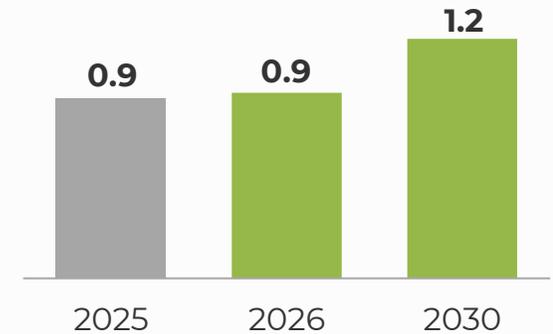


- +50% customers by 2030
- Focus on valuable customers
- >60% power customers in 2030
- Lean and effective operations

CUSTOMERS | MLN



EBITDA | € BLN



ENERGY MIX



VALUE-ADDED SERVICES

>€100 MLN

avg 26-30 EBITDA contribution

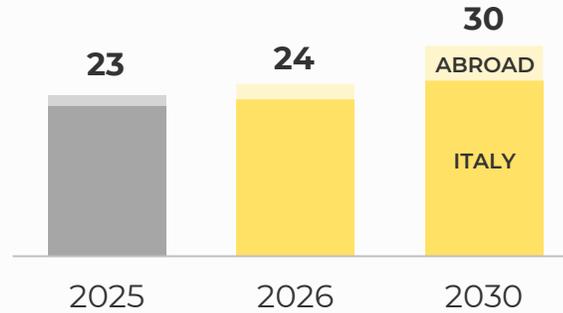
A COMPLETE SUITE FOR B2C & B2B
(PV, STORAGE, EV CHARGING, HVAC, FIBER AND OTHERS)

E-MOBILITY

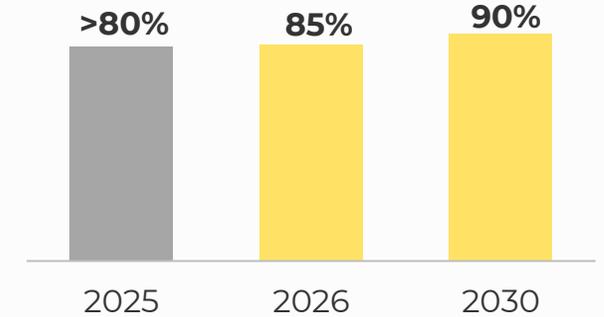


- +30% network growth by 2030
- Focus on DC 100% public access
- Synergies with retail and Enilive stations
- Partnerships with GDOs and carmakers

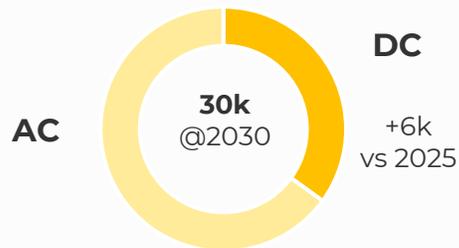
OWNED PUBLIC CPs | k



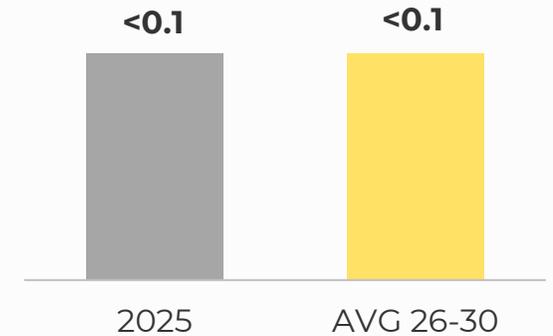
SHARE OF CPs IN OPERATION | %



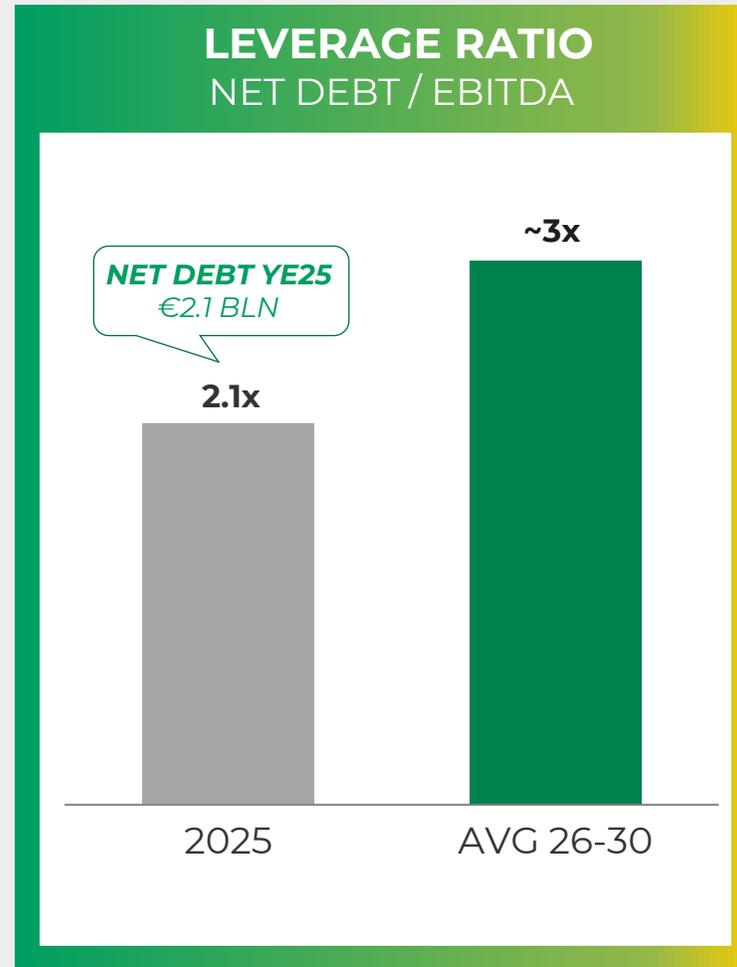
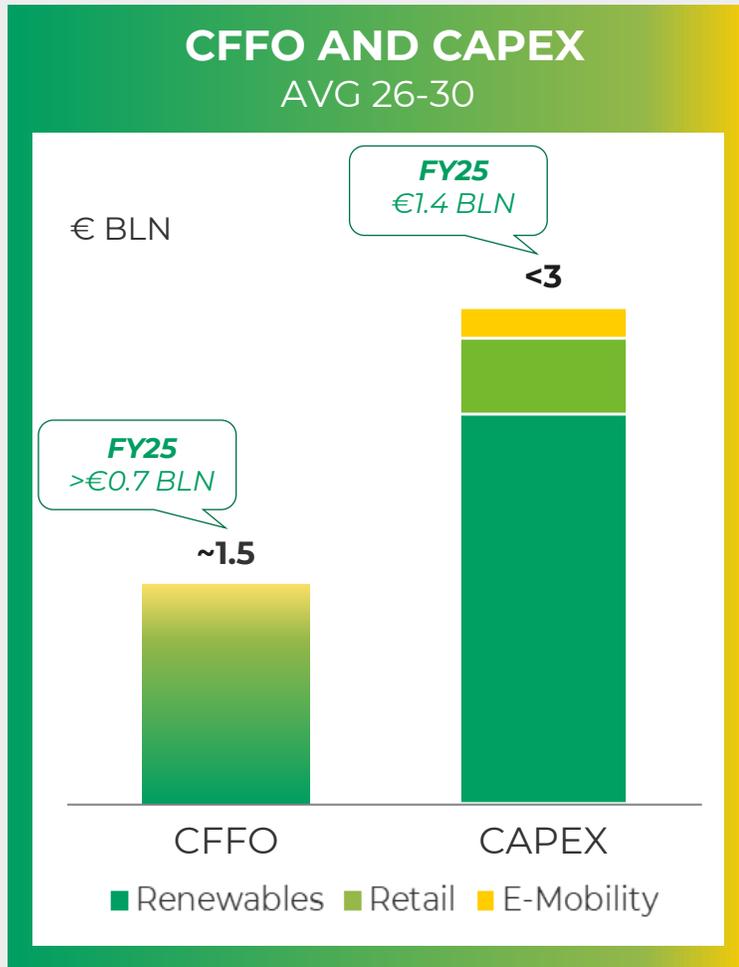
INSTALLED MIX



CAPEX | € BLN



KEY CONSOLIDATED DATA

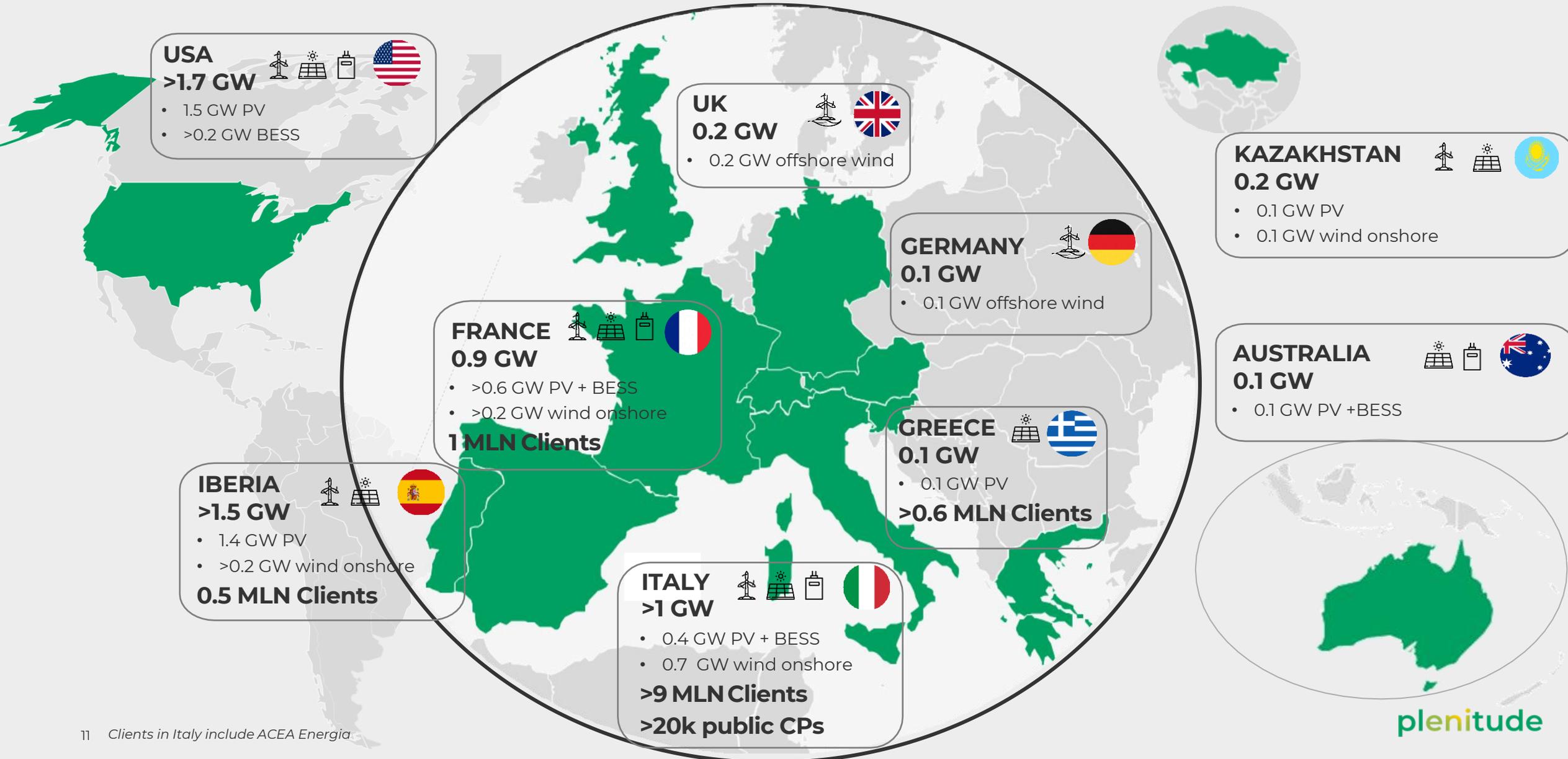


ANNEX



plenitude

YE25 - MAIN COUNTRIES OF PRESENCE



RENEWABLES - KEY PROJECTS IN EXECUTION



SOLAR
PV



ONSHORE
WIND



OFFSHORE
WIND

B

STORAGE

COUNTRY	PROJECT	WORKING INTEREST	EQUITY INSTALLED CAPACITY (MW)	TECHNOLOGY	COMPLETION	YEARLY PRODUCTION (GWh)
SPAIN	Entrenúcleos, Orense	100%	300		2026-2029	>600
USA	Huisache PV, BESS	100%	276		2027-2028	500
GREECE	Mandria	100%	80		2026	>100
ITALY	BESS Gela/Assemini, Tarsia, Maschito, Scanderberg, and others	100%/65%/51%	162		2025-2027	>600
KAZAKHSTAN	Mangystau	51%	65		2026-2027	150
UK	Dogger Bank	13%	470		2023-2028	2,250



For Storage BESS, the yearly production refers to the annual energy dispatched

12 Completion represents the final construction stage excluding the grid connection, meaning that all principal components have been installed. Pre-commissioning activities fall within the construction phase

ESG - MODEL AND RATINGS



PLENITUDE ESG RATINGS

S&P Global |  **Sustainable1**

75 PERCENTILE in the Electric Utilities Industry
in the S&P Global CSA – *MARCH 2025*



GOLD MEDAL – *JULY 2025*