

PLENITUDE

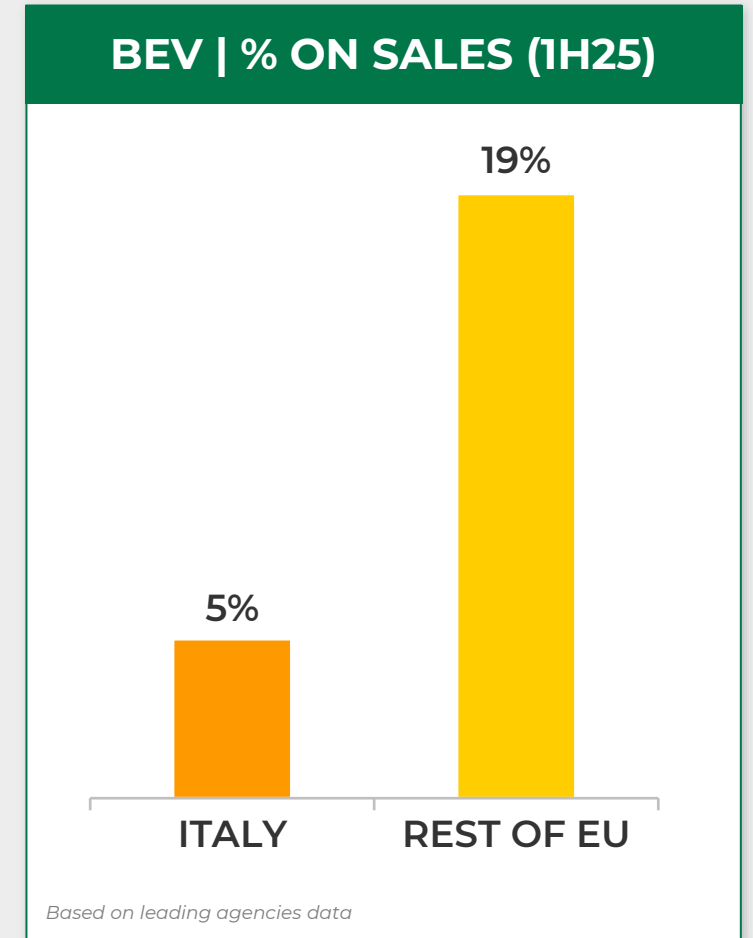
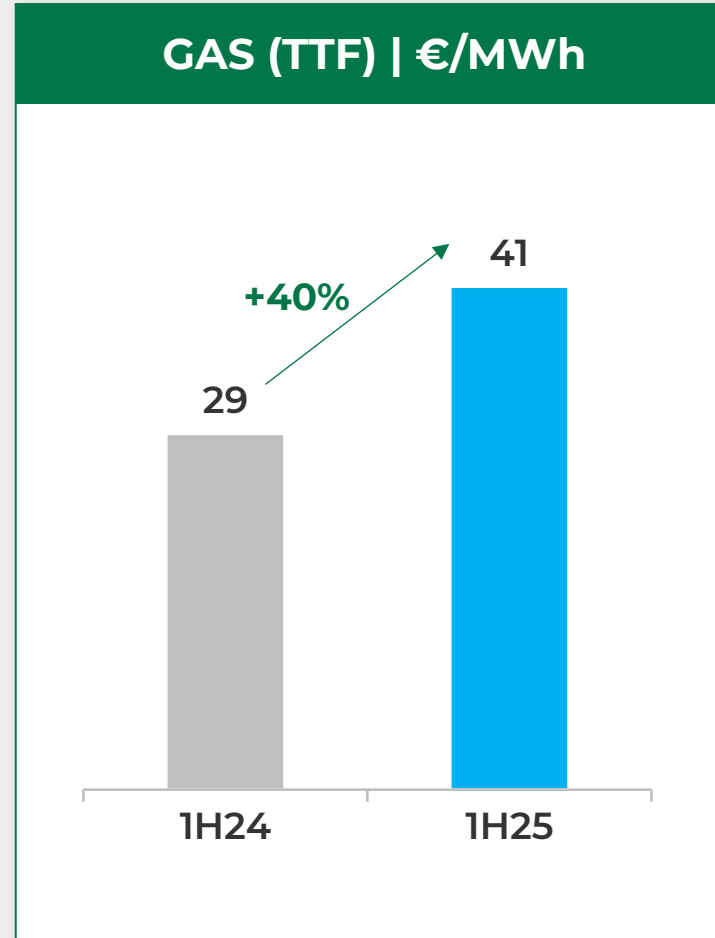
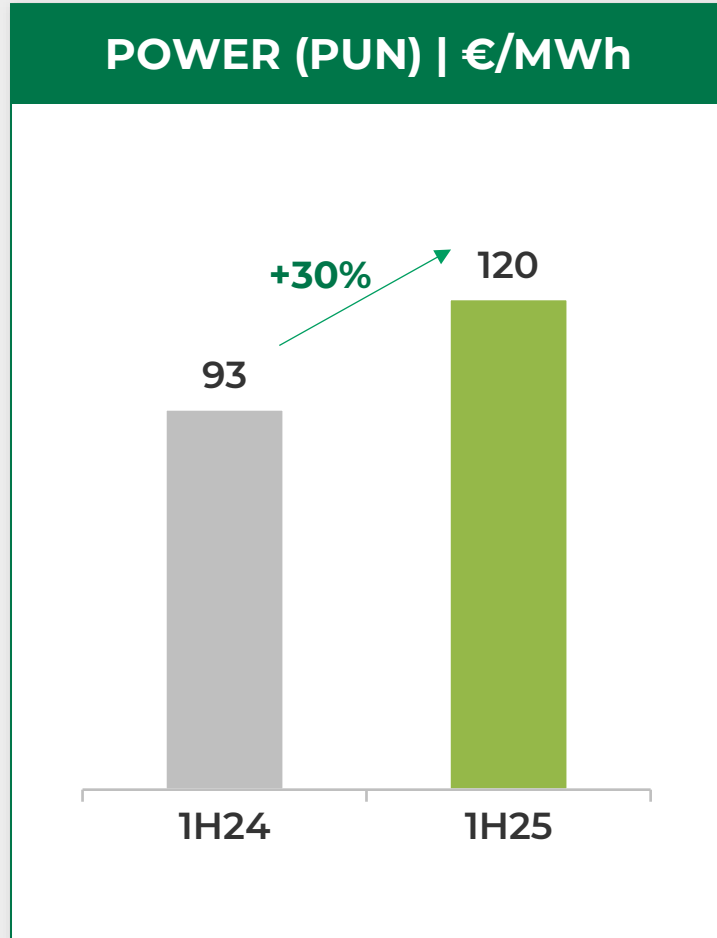
1H25 Results overview

July 2025



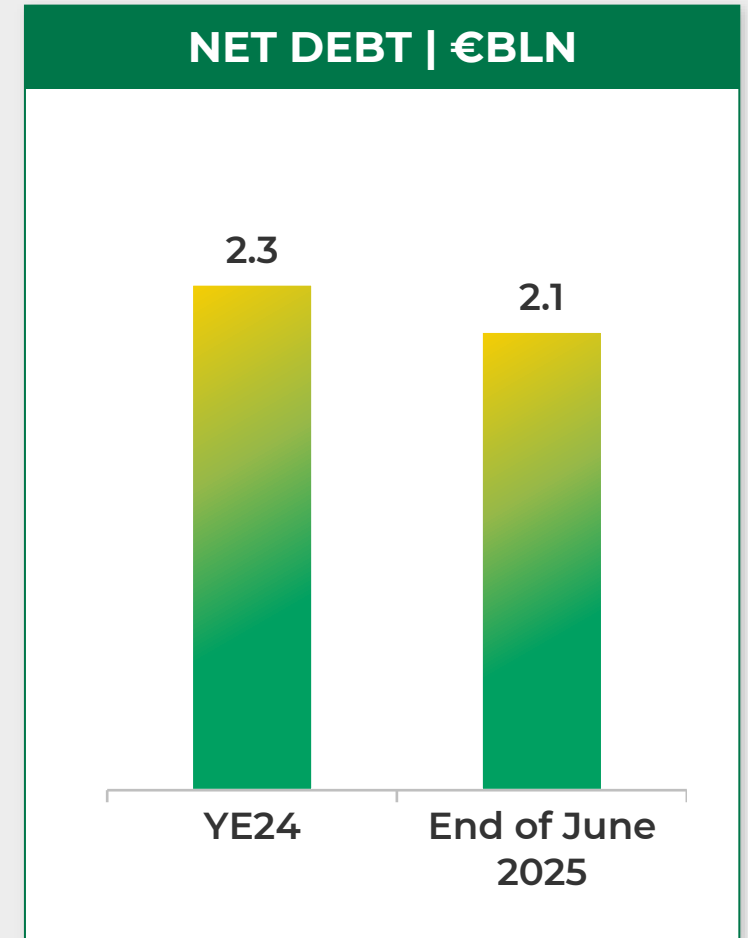
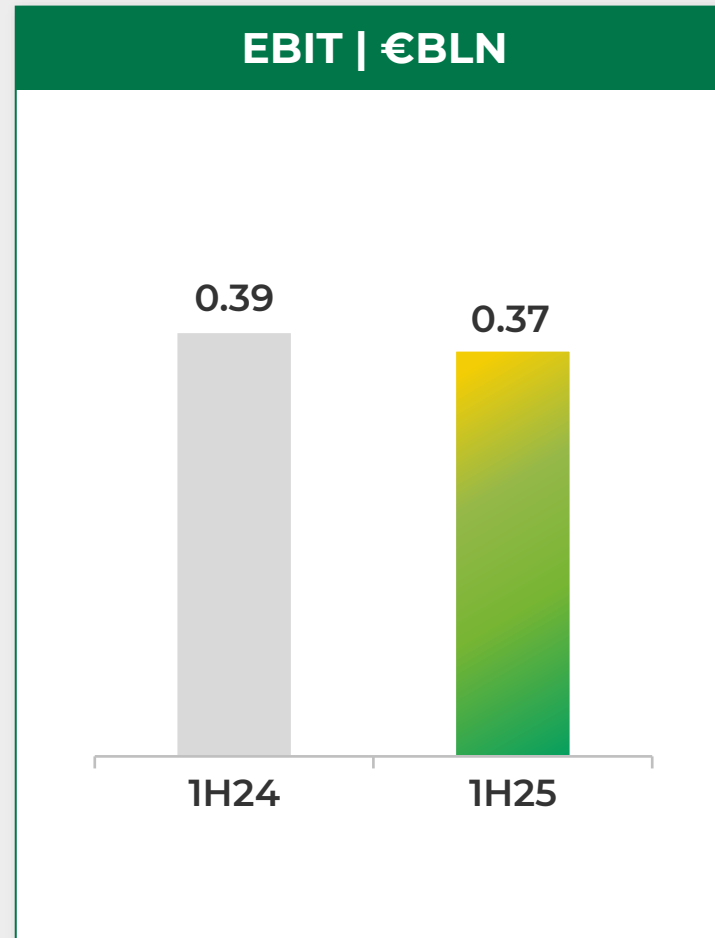
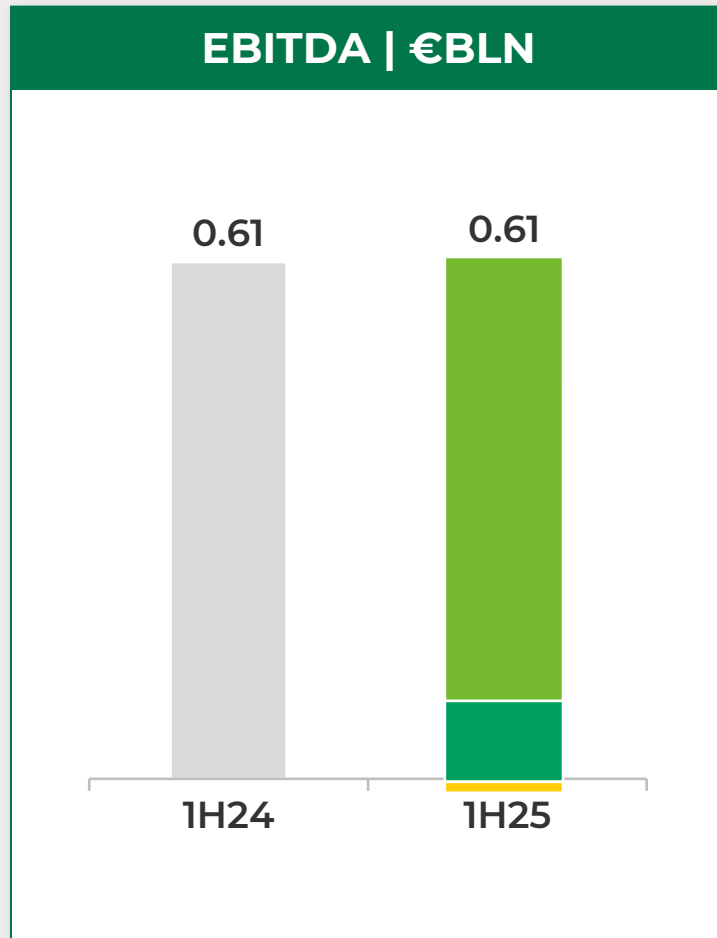
Renopool – Spain (330 MW)

SCENARIO – KEY VARIABLES



KEY FINANCIALS

■ RETAIL ■ RENEWABLES ■ E-MOBILITY

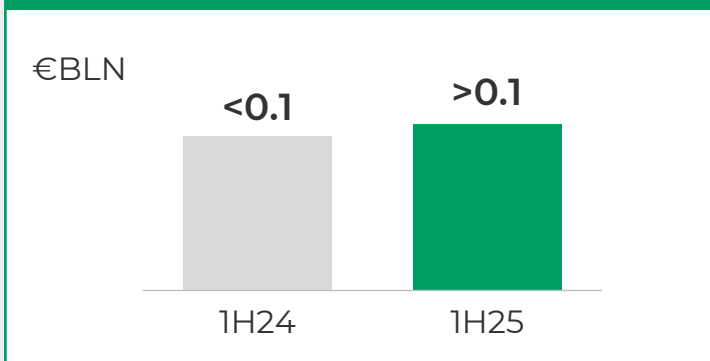


RENEWABLES





OPERATING DATA

	1H24	1H25
INSTALLED GW	3.1	4.5
PRODUCTION TWh	2.3	2.7

EBITDA



KEY HIGHLIGHTS

- **Capacity 1H25:** +1.4 GW installed YoY, mainly in Italy, Spain, US and UK. 2025 GW target confirmed at >5.5 GW
- **Production 1H25:** +0.4 TWh YoY, driven by new capacity in operations, offset by less wind availability in Europe
- **Projects:** Renopool in Spain started up (northern block, 130 MW); Entrenúcleos in Spain entered construction
- **Pipeline in execution: 1.3 GW**, mainly in
 -  Spain: 0.6 GW
 -  UK: 0.4 GW
 -  Greece: 0.2 GW
 -  Italy: 0.1 GW



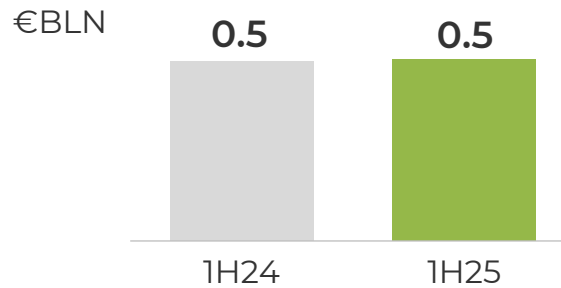
Rocchetta, Puglia – Italy (20 MW)

RETAIL

OPERATING DATA

	1H24	1H25
CUSTOMERS MLN	10.1	10.0
POWER SHARE	41%	~45%

EBITDA



KEY HIGHLIGHTS

- **EBITDA:** solid YoY performance, driven by resilient results in Italy and improving international markets (mainly France)
- **Power customer base:** increasing YoY, now at ca. 45% of the portfolio
- **Energy Solutions:** positive contribution, with FY25 result in line YoY

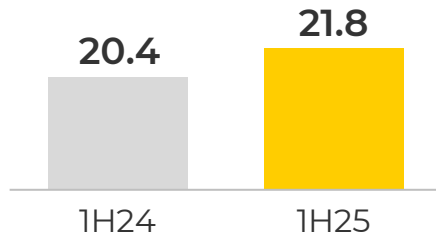


E-MOBILITY

CHARGING POINTS (CPs)

Proprietary network installed on ground

kCPs



NETWORK DETAILS

	1H24	1H25
CPs IN OPERATION SHARE	<70%	~80%
CPs FAST DC SHARE	14%	>15%

KEY HIGHLIGHTS

- **CPs installed:** +1.4k new CPs YoY. Expected ~23k installed CPs by YE25
- **CPs in operation:** increased focus on time-to-market with >80% of our network in operation (vs 69% in 1H24)
- **CPs fast DC:** +20% YoY, reflecting ongoing expansion of DC proprietary network across Europe



NEXT MONTHS



- Focus on achieving the **>5.5 GW installed capacity 2025**



- Focus on performance with **customer base growth and quality**



- Focus on **time-to-market and selective expansion programme**



- **Ares entry as a 20% shareholder:** closing expected by 1H26