



# **Fixed Income Investor Update**

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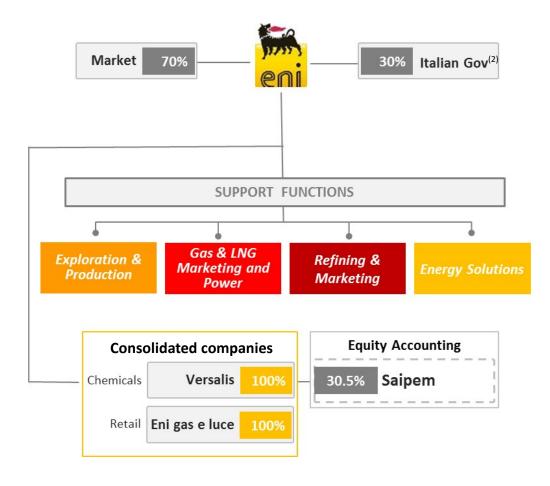


- Eni at a glance
- Business overview
- Financial profile



### Eni company overview: 64 years of history

- Integrated energy company present in 73 countries with more than 33k employees
- 3.4bln boe of discovered resources 2014-2016
- Listed on the Milan & New York stock exchanges with a Market cap of €50bln<sup>(1)</sup>
- 2016 CFFO of €8.3bln (€6.8bln 9M 17)
- Average RRR of 150% (2014-2016) vs 55% for peers<sup>(3)</sup>
- Leverage at Q3 17 0.32x
- Ratings BBB+ (stable with S&P) / Baa1 (stable with Moody's)





<sup>&</sup>lt;sup>(1)</sup> As of November 23, 2017

<sup>(2)</sup> Italian Ministry of the Economy and Finance and Cassa Depositi e Prestiti SpA

<sup>(3)</sup> Peers: Total, Chevron, Statoil, BP, Shell, ConocoPhillips, Exxon

### Eni at a glance

**Exploration & Production** 

Focused on finding and producing oil and gas.

2016 highlights

€ 8.2 bln
capex

1.76 Mboe/d
of production
7.5 bln boe
proved reserves
193%
Organic RRR

Main financial figures			
€ BIn	2016	9M 2017	
Net Sales	55.8	49.4	
Adj Operating Profit	2.3	3.8	
of which E&P	2.5	3.3	
G&P	(0.4)	(0.0)	
R&M and Chemicals	0.6	0.9	
Net Capital Employed	67.9	61.5	
of which E&P	<i>57.9</i>	N/A	
G&P	4.1	N/A	
R&M and Chemicals	7.0	N/A	

**Gas & Power** 

Focused on supply, trading and marketing of gas and electricity, gas infrastructures, and LNG supply and marketing.

2016 highlights

capex
89 bcm
gas sold
worldwide
37 TWh
Electricity sold

€ 0.1 bln

#### **Refining & Marketing and Chemicals**

marketing fuels and other oil products.
Versalis: Production and marketing of basic petrochemical and polymers and expanding "green chemical" business

R&M: Focused on refining and

2016 highlights

€ 0.7 bln
capex
25 Mton/year
Throughput (R&M)
6 Mton/year
Petrochemicals
production
(chemicals)



Upstream

Mid-downstream

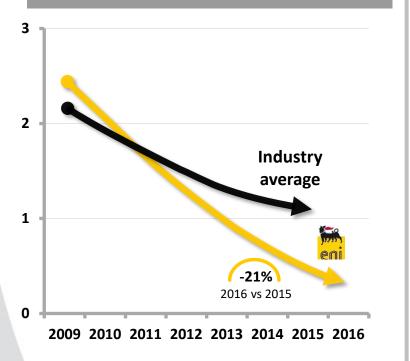
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# **Health Safety Environment performance**

People Safety – TRIR

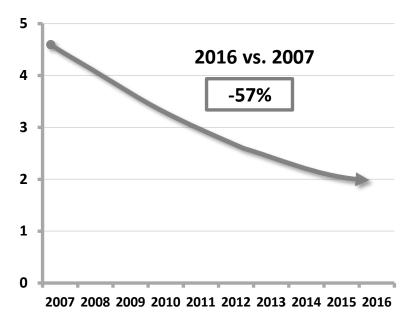
Eni top performer since 2013

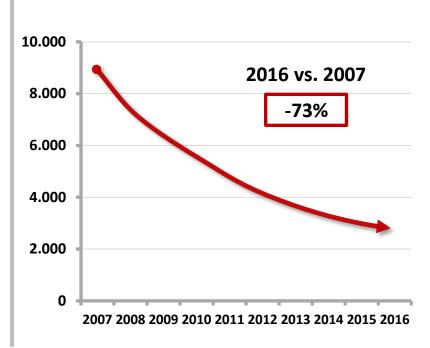


**Upstream Methane Emissions** | MtCO2 eq.

Flaring down | MSmc

-9%  $TCO2_{ea}$ /Tep: on track to reach 2025 target (-43% since 2014)

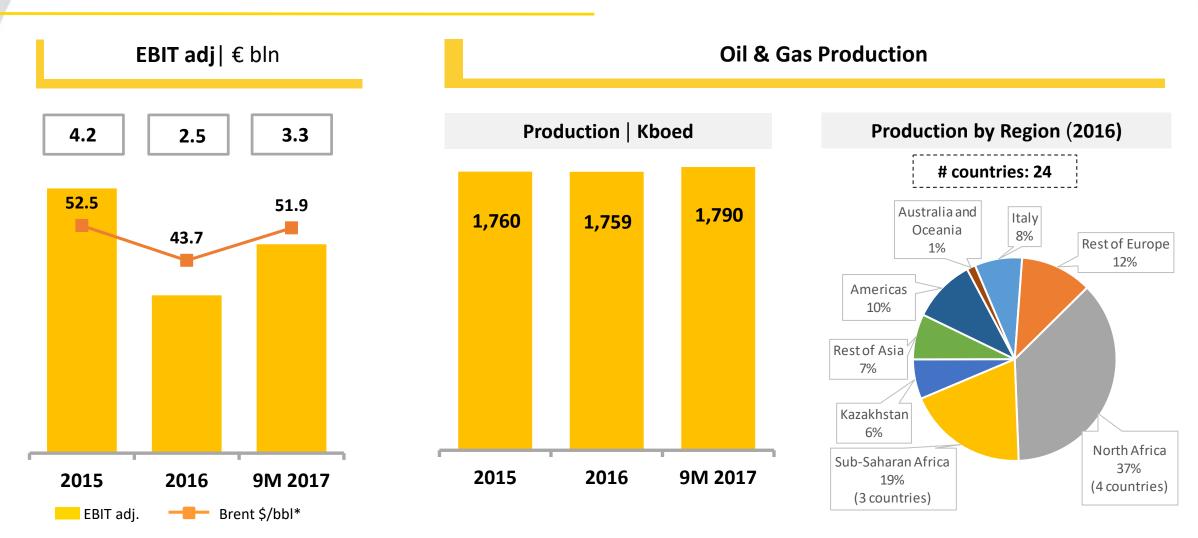








# **Upstream business overview**

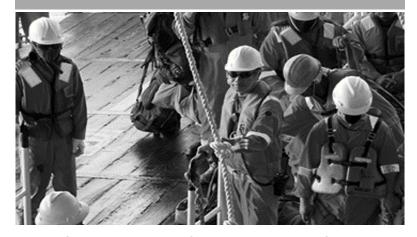


2017 production at record levels



### Exploration and long-term organic growth are the engine of our strategy

#### Resources



- High impact and conventional exploration
- Long term organic growth
- Integrated with E&P assets and close to final market

### **Operations**



- High level of operatorship
- Design to cost
- Fast track

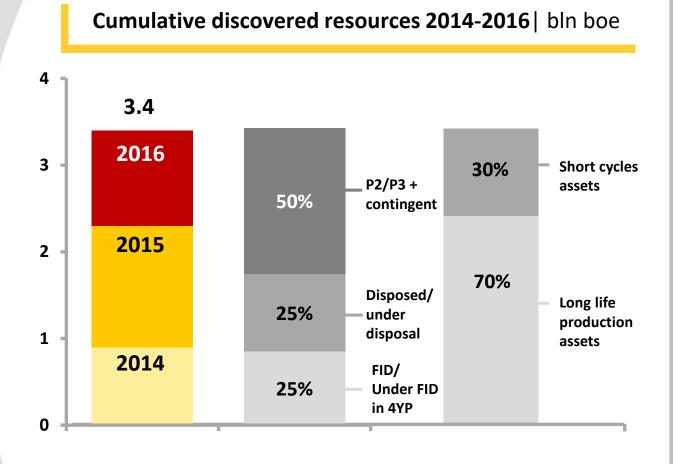
#### Value



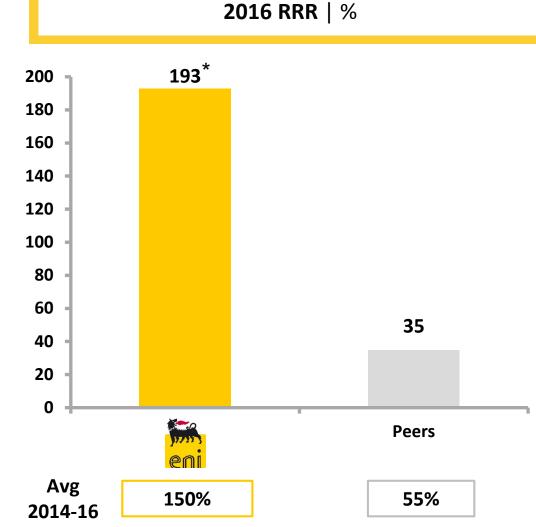
- Upstream and G&P integration
- Enhancement in the downstream
- Active portfolio management



# **Exploration successes fueling future production**



AVG 2014-2016 exploration cost < \$1 /BOE



Peers: Total, Chevron, Statoil, BP, Shell, Conoco Phillips, Exxon \*139%, considering 40% of Zohr disposal



### 2017 start ups ahead of schedule

### **EAST HUB** Angola

(WI: 37%)



IN PRODUCTION 8 February 2017

**Execution Time 39 months** 

Plateau 100% (EH+WH): 150 kboe/d

#### **JANGKRIK** Indonesia

(WI: 55%)



IN PRODUCTION 15 May 2017 **Execution Time 41 months** 

Plateau 100%: 85 kboe/d

#### **OCTP** Ghana (WI: 44%)



IN PRODUCTION 20 May 2017 **Execution Time 29 months** 

Plateau 100%: 85 kboe/d

# **ZOHR Egypt**

(WI: 60%)



#### **Execution Time 22 months**



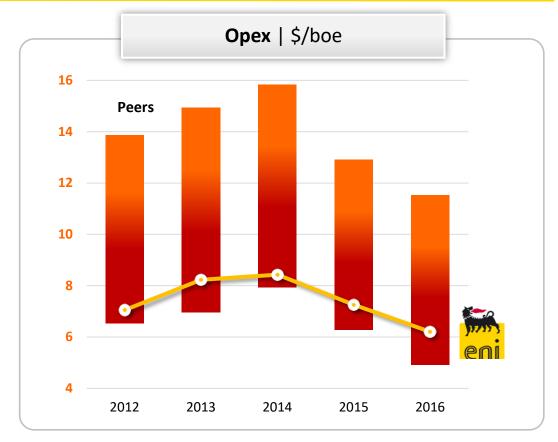
Plateau 100%: 500 kboe/d

#### **Average Time-to-Market**

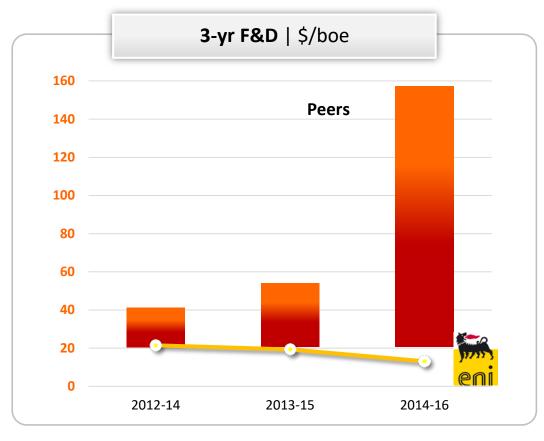
Discovery to FID: 2 years vs industry avg 4 years FID to Start up: 2.5 years vs industry avg 4.5 years



# **Net result: operational efficiency**



Peers: BP, Chevron, Conoco Phillips, Exxon, Shell, Total (Statoil N/A)

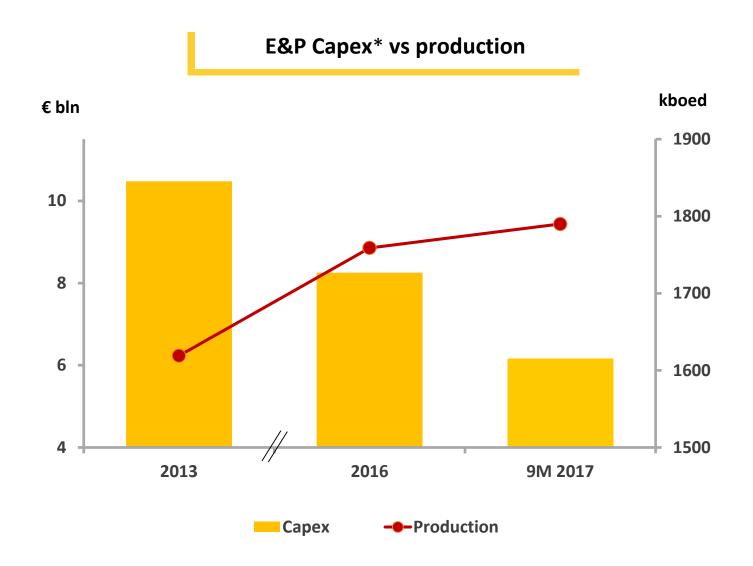


Peers: BP, Chevron, Conoco Phillips, Exxon, Shell, Statoil, Total

Eni cash flow\* per barrel \$15.5/boe 9M 2017 \$11/boe 2016

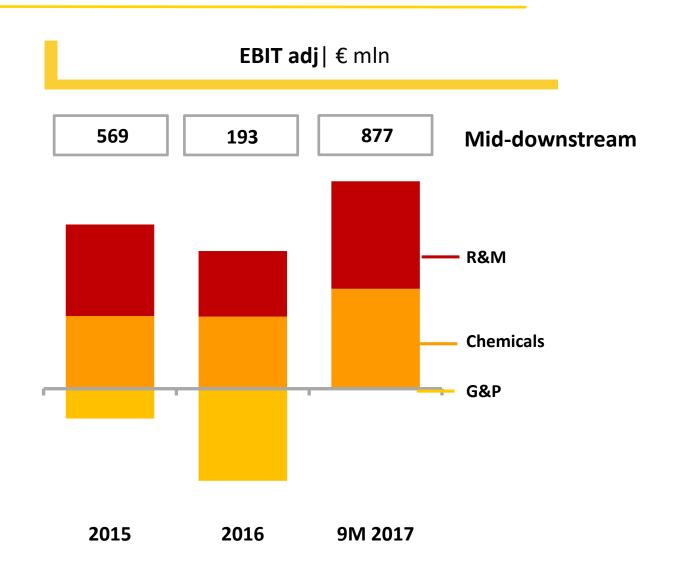


# Increased upstream capital efficiency





### Mid-downstream business overview



9M 2017 CFFO € 1.2 billion



# **Integrated strategy across businesses**

#### E&P - An ongoing success

- Profitable organic growth New projects breakeven around \$30/bbl
- Dual exploration model generates additional organic CF through early monetization of our discoveries
- Integrated development model: cost optimization and exceptional time-to-market

#### G&P - Leverage on Gas and LNG equity

- Contracts renegotiations and cost reduction
- Stable cash flow stemming from retail business leveraging on ca. 9 mln of clients in Europe
- LNG integrated business

#### R&M and Chemical — A value-creating business

- R&M capacity optimization to reduce margin breakeven
- Upgrading of marketing network
- Chemicals focus on high margin specialties delivering stable and strong results

#### Financials – A robust but flexible financial strategy

- Fueling long-term organic growth with high value barrels
- 9M-2017 Capex €5.7 bln (-18% YoY)
- Progressive distribution policy in line with underlying earnings growth and scenario



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### **Financial objectives**

### Keeping a solid financial structure through:

- ✓ Solid level of liquidity and unused long-term committed facilities
- ✓ Well-balanced debt maturity profile
- ✓ Lengthening medium/long term debt average maturity
- ✓ Limited exposure to interest rate risk

### Funding diversification:

- ✓ Active issuer in EUR via EMTN Program
- ✓ Increase presence in USD bond market
- ✓ Euro CP Program and US CP Program
- ✓ Bank credit facilities

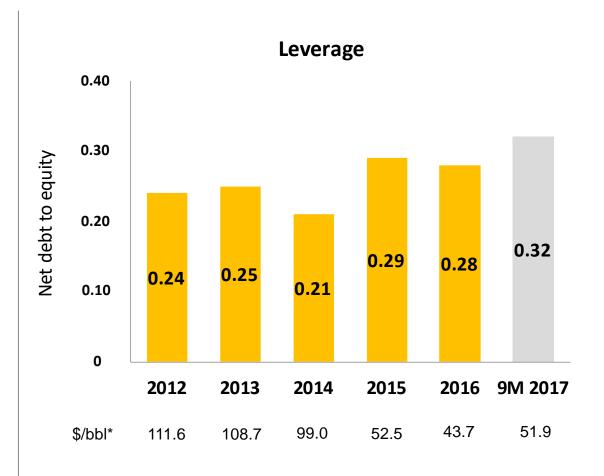


# **Robust financial position**

Mln €	3Q 17
Total debt	27,508
ST Debt	7,108
LT Debt	20,400
Liquidity	12,543
Cash and cash equivalents	5,863
Securities held for trading and other	6,365
Fin. Receiv. for non oper. purposes	315
Net borrowings	14,965
Shareholders' equity incl. non controlling interest	46,577
Leverage	0.32
Gearing	0.24

Leverage: Net Debt / Equity

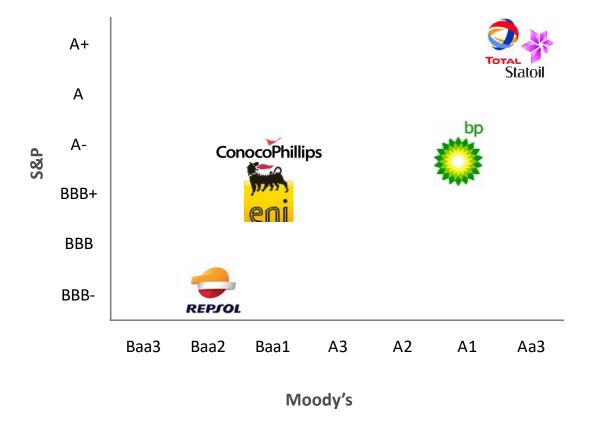
Gearing: Net Debt / (Net Debt + Equity)





<sup>\*</sup> Average price of Brent dated crude oil in U.S. dollars

# **Eni credit ratings vs comparables**



	S&P	Moody's
Long Term	BBB+	Baa1
Short Term	A-2	P-2
Outlook	Stable	Stable



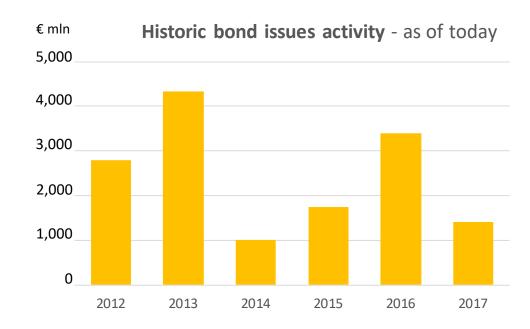
### **Debt strategy**

#### **Key elements:**

- Bond issues at corporate level
- Strong credit rating: Baa1 (Stable) / BBB+ (Stable)
- ~ € 6 bln committed credit facilities\*
- Long term funding raised at attractive conditions
- Access to a diversified investor base

#### **Current Market tools**

EMTN
US bonds
US CP / Euro CP



#### **Bond** issues

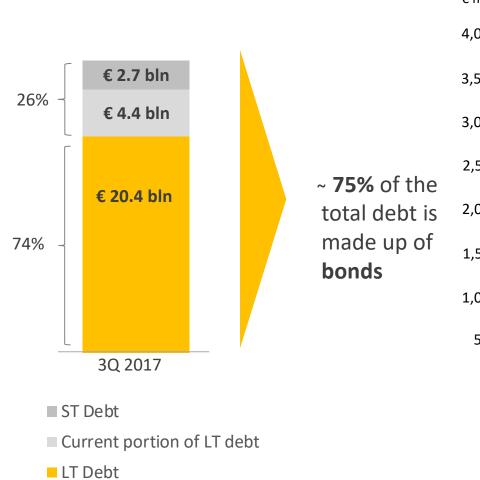
Since 2012 ~ € 15 bln new bonds

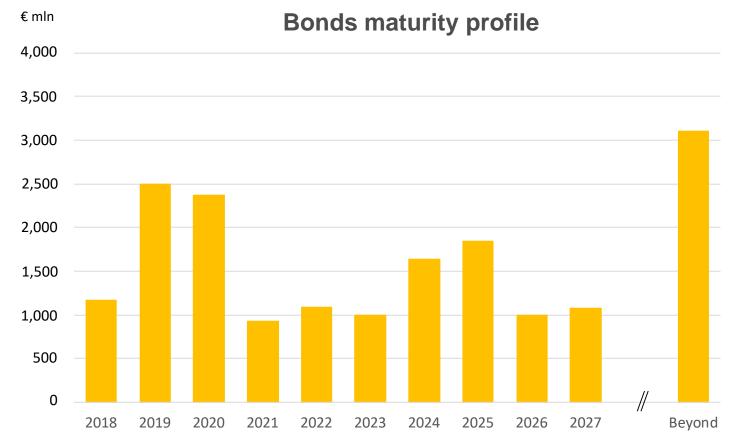
Average issuance 2012-2017

~ € 2.4 bln / year



# **Maturity profile – limited financial risk**



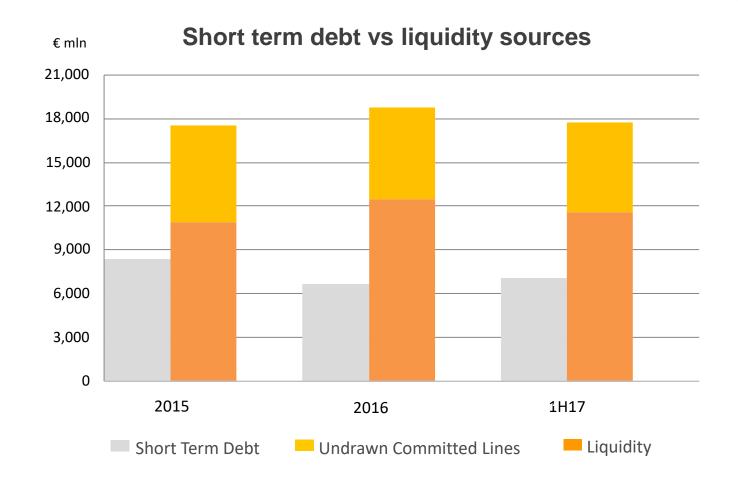




### **Strong liquidity position**

#### **Key elements:**

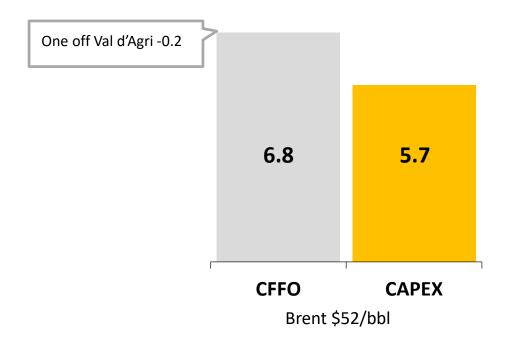
- Sound level of liquidity and unused committed facilities
- Liquidity sources provide a coverage of 2-3 times the short term debt
- In order to minimize exposure to risks, strategic liquidity is managed through conservative investment policy (only investment grade instruments)





### **Cash balance**

#### **9M cash balance** | € bln



Despite an all cash dividend

*\$60/bbl*9M cash neutrality

CFFO = capex + prorated cash dividend

