



Exane BNP Paribas European Seminar

June 11, 2009

www.eni.it

Eni's Strategy: Unchanged Direction

Operational Efficiency

**Delivering industry-leading growth
across all sectors**

**Preserving resilient and
sustainable long-term value**

Solid Capital Structure

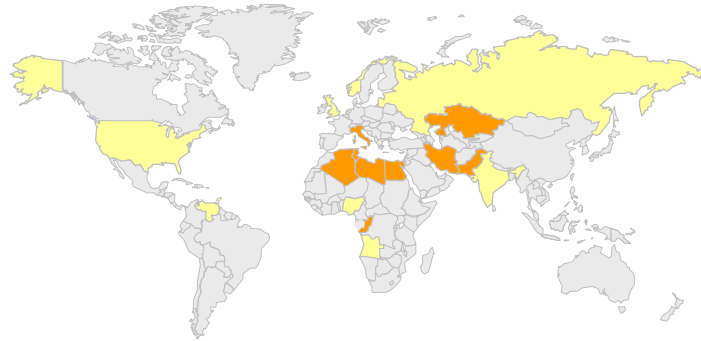


Eni: Ideally Positioned to Cope with Industry Challenges

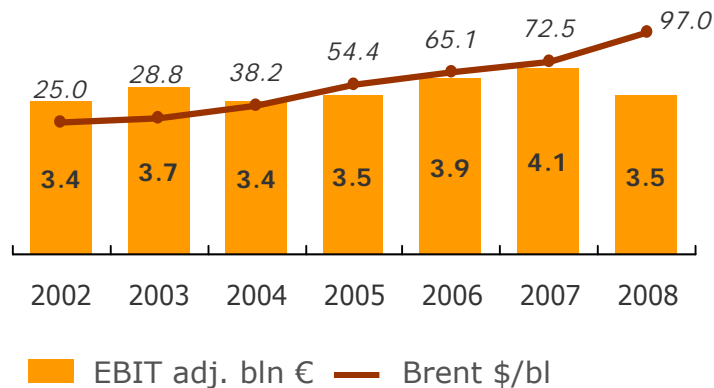
E&P Low-cost portfolio

Leading lifting costs of 7.5 \$/bl

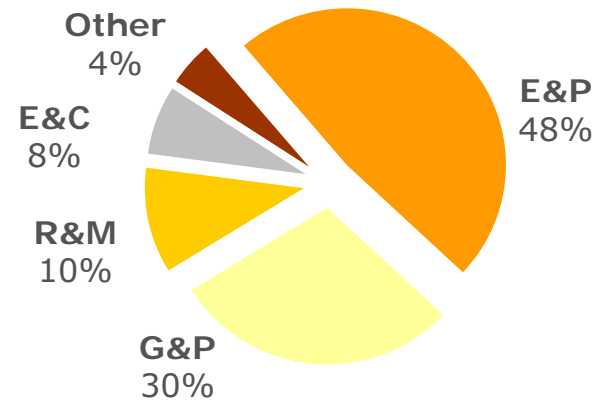
- Top producer
- Leading Player



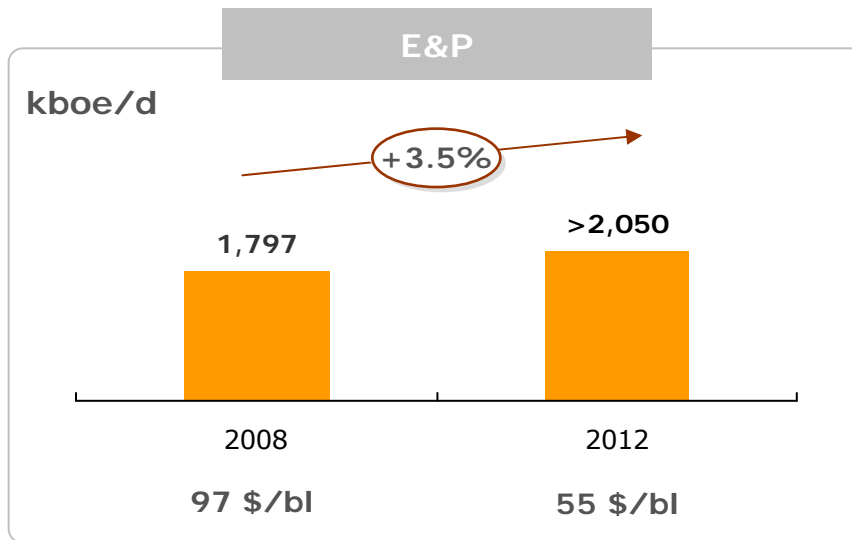
G&P Resilient cash generation



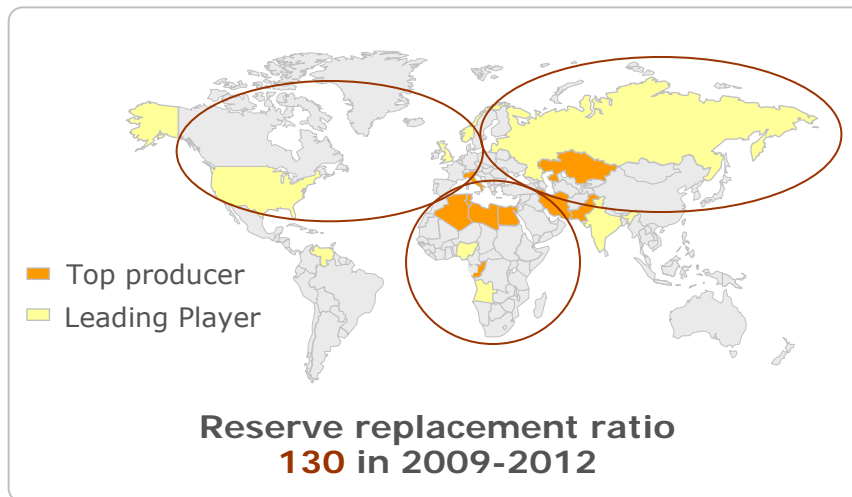
R&M Limited capital employed



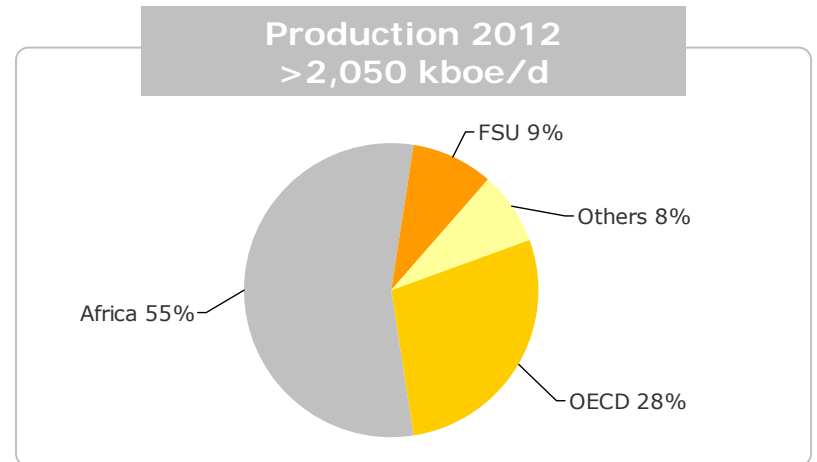
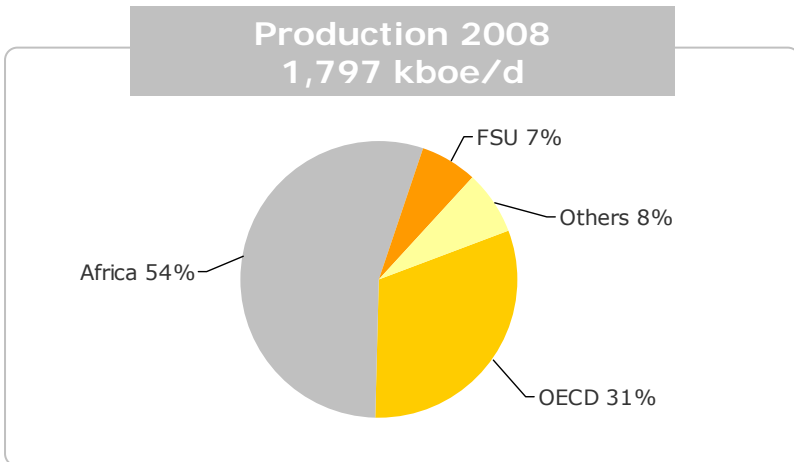
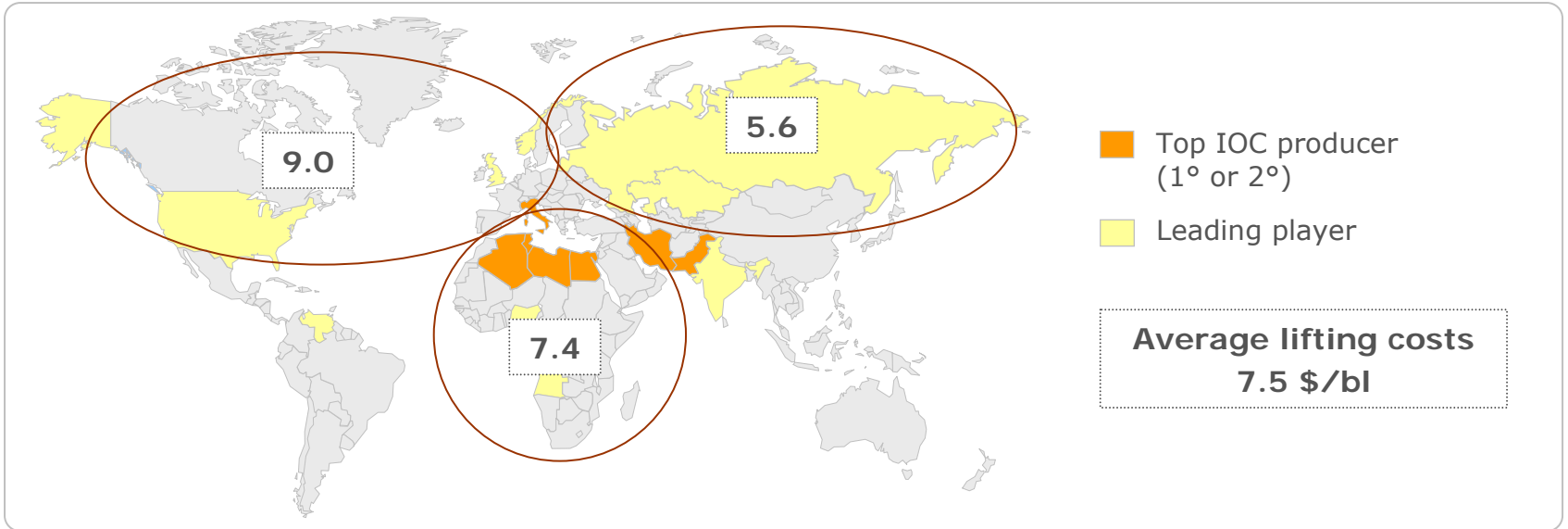
E&P: Sustainable Organic Growth



- Large player in fastest growing areas
- Strong presence in giant projects
- Focus on three core regions

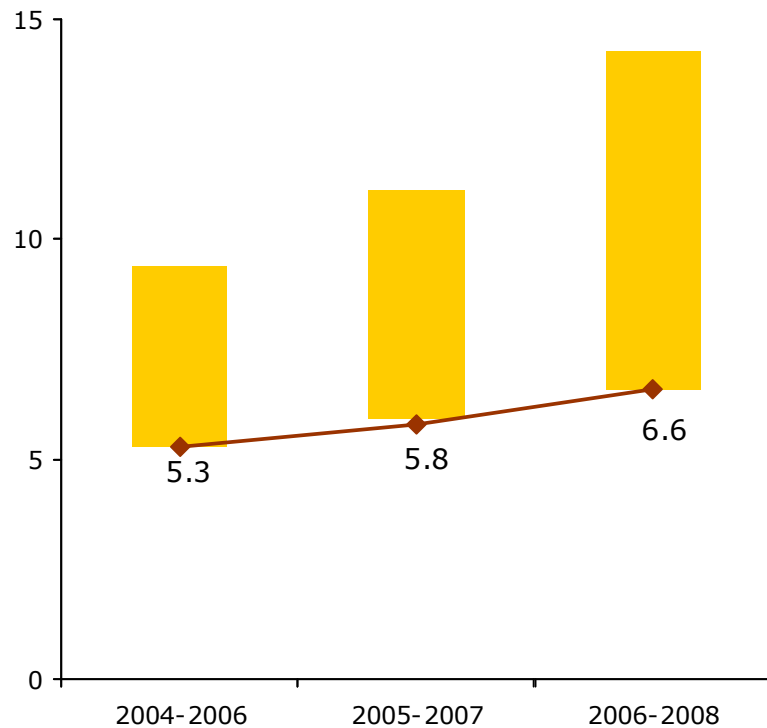


Focus on Core Regions

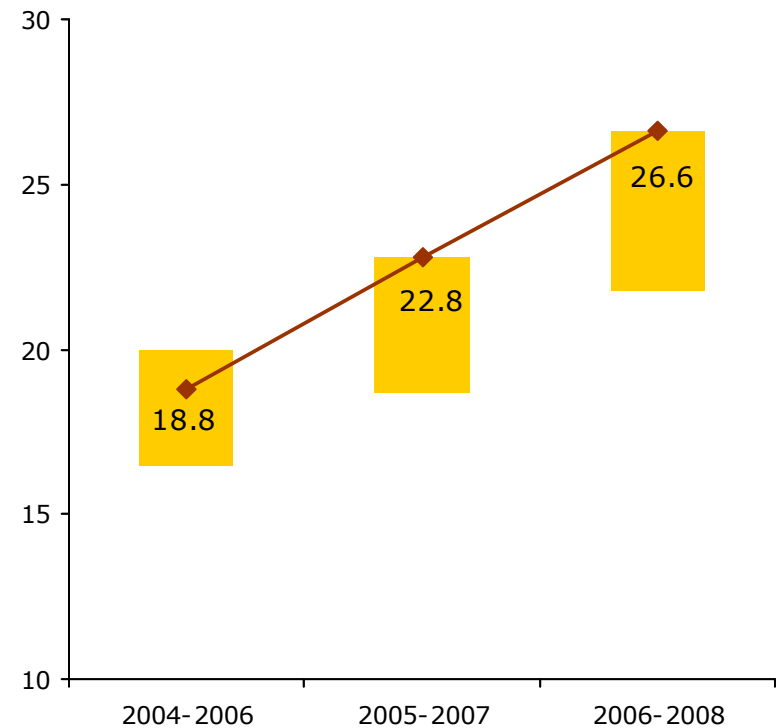


Efficiency and Cash Generation

Lifting cost \$/boe



E&P Cash flow \$/boe

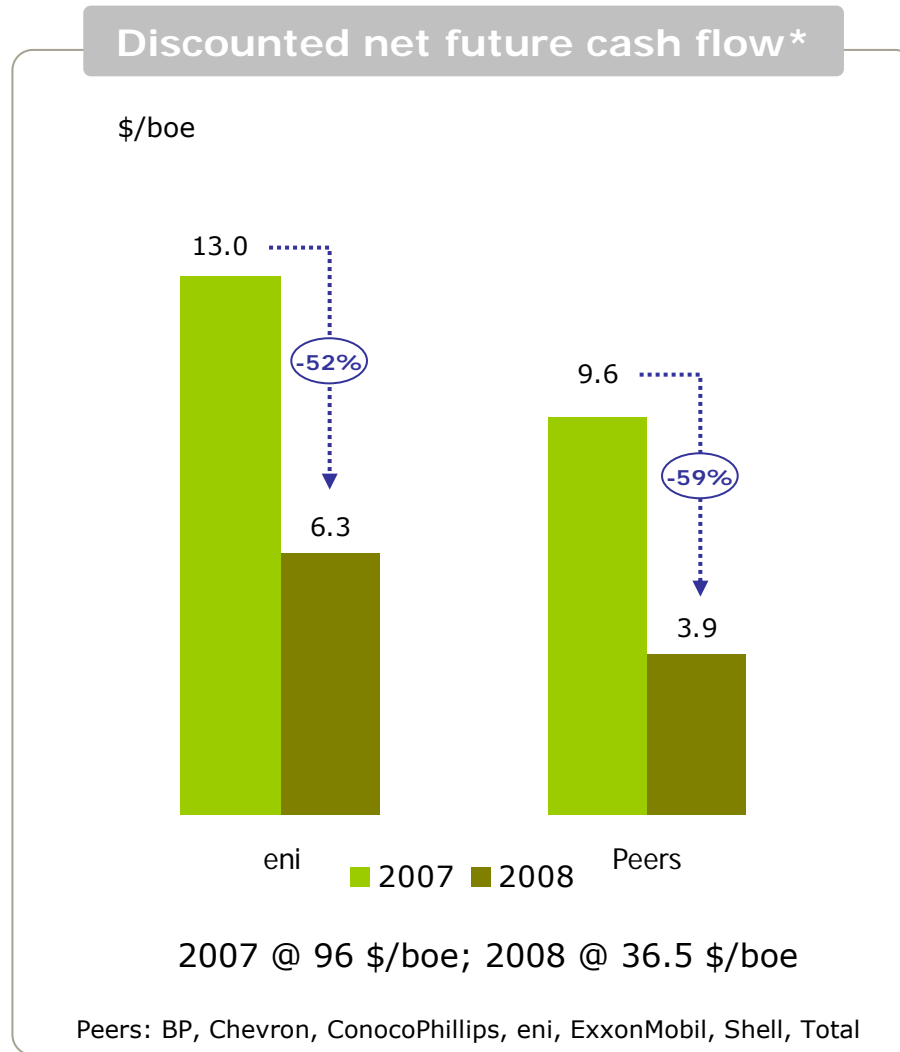


◆ eni ■ Benchmark Group*

* ExxonMobil, BP, Shell, Chevron, ConocoPhillips, Total (based on company reports); eni included



Robust Future Cash Generation

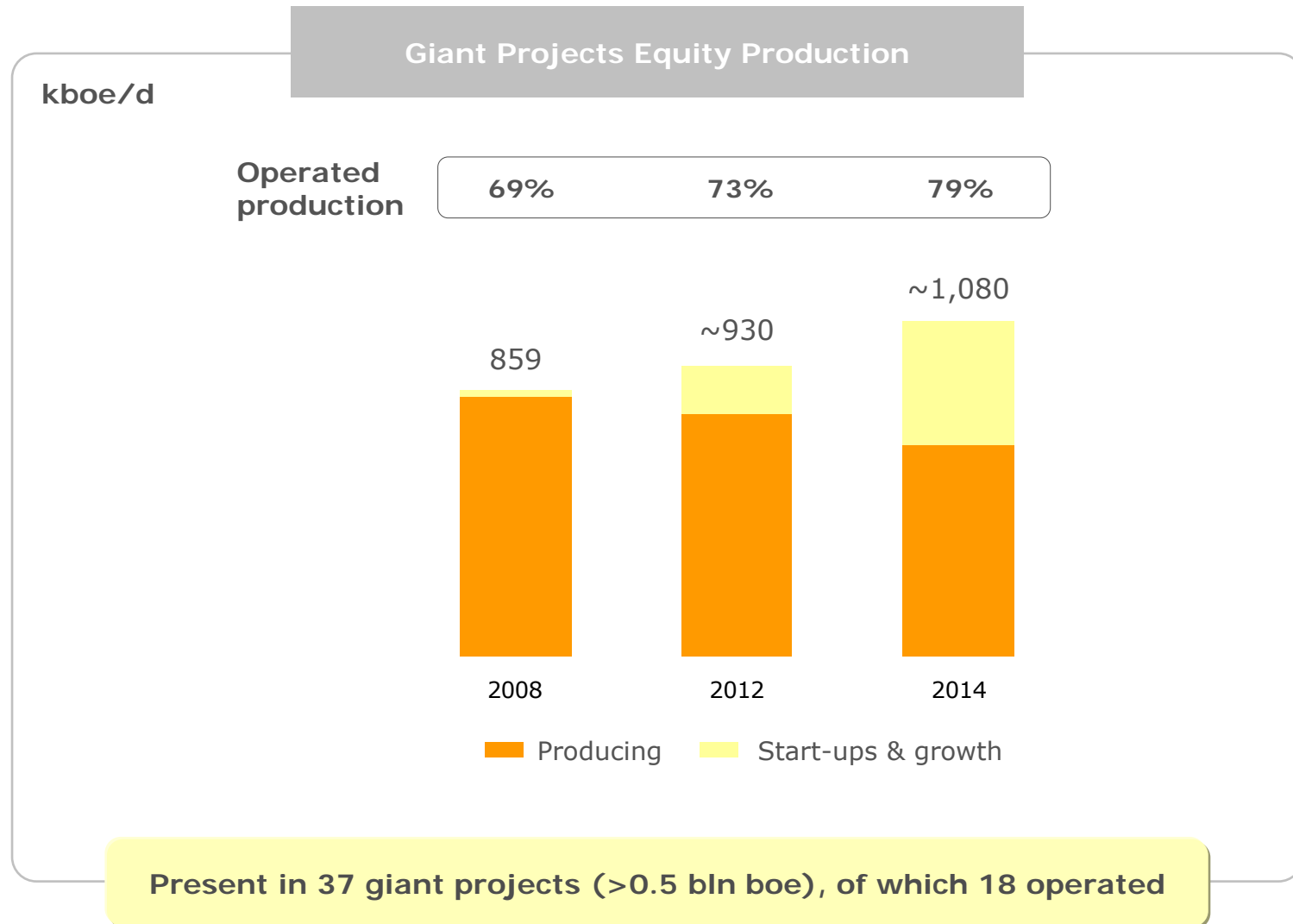


*Source: disclosure SEC according to SFAS 69



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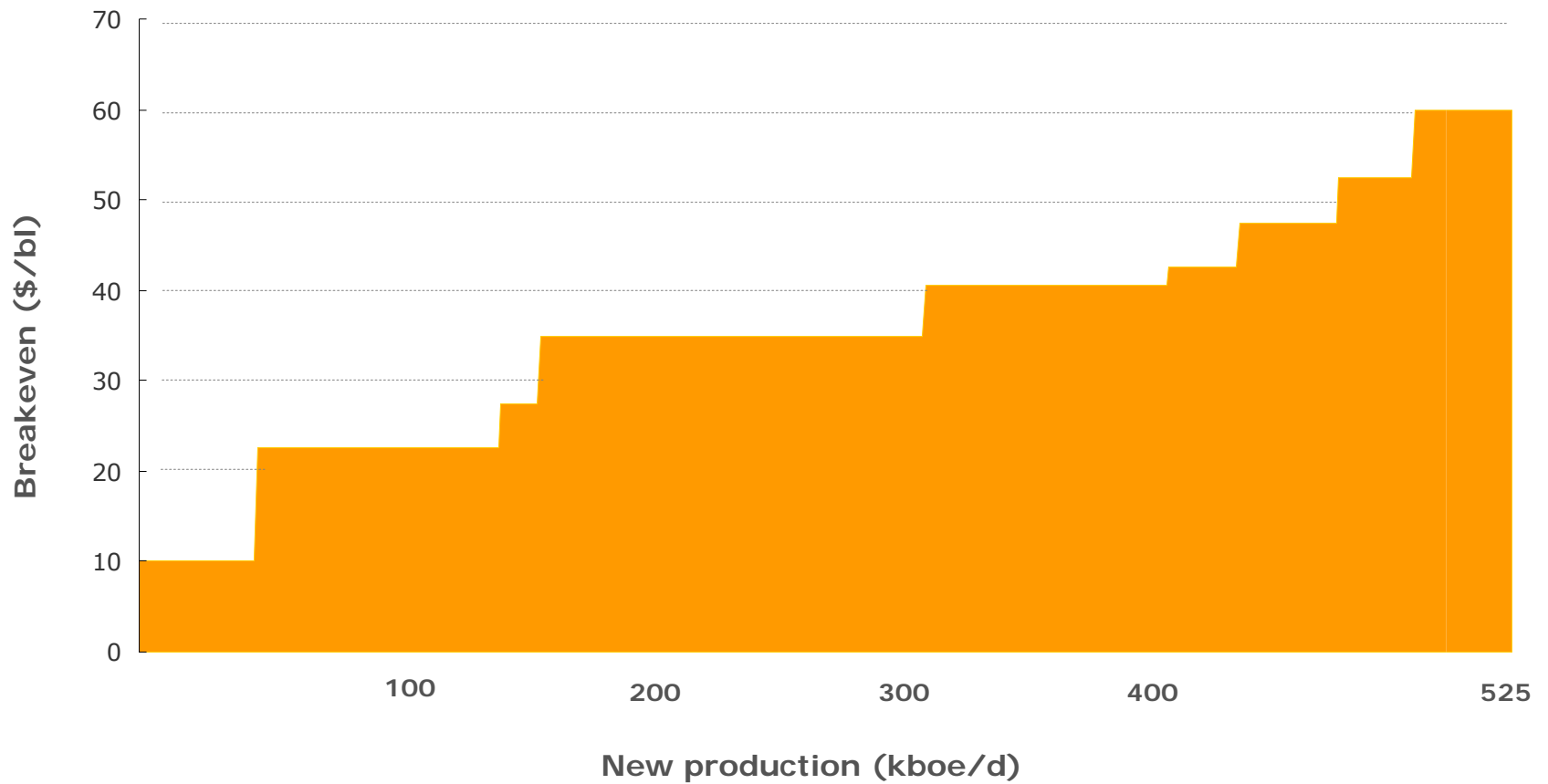
Growing Exposure to Giant Projects



Source: Goldman Sachs "top 190 projects" and Eni elaboration

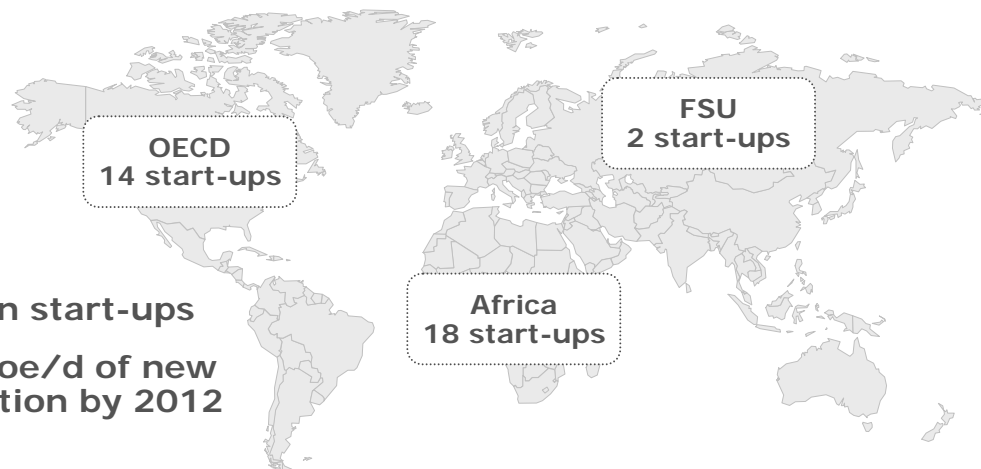
Resilient Portfolio: Highly Profitable Growth

Breakeven* of New Production
2009-2012



* @ WACC adjusted for country risk

2009-2012 Main Start-ups



- 37 main start-ups
- 525 kboe/d of new production by 2012

2009

Project start-ups	Op.	Peak boe/d 100%
Abo phase 2	✓	14,000
M'Boundi water inj.	✓	35,000
Blacktip	✓	14,000
Longhorn	✓	29,000
WLGP+1	✓	22,000
Oyo	✓	29,000
Tombua-Landana		100,000
Tyrhians		90,000
Thunderhawk		36,000
Gambat		10,000

2010

Project start-ups	Op.	Peak boe/d 100%
Rom Integrated	✓	20,000
Maamoura	✓	7,000
Libondo		8,000
M'Boundi Gas to IPP	✓	22,000
Morvin		45,000
Nikaitchuq	✓	26,000
Appaloosa	✓	5,600
Bourigas	✓	6,600
Val D'Agri phase 2	✓	40,000
Baraka	✓	6,000

2011

Project start-ups	Op.	Peak boe/d 100%
IAN/EOR	✓	15,400
Wafa redevelopment	✓	28,000
Kitan	✓	35,000
Sicily Channel	✓	10,000
Sambursgkoye	✓	150,000
Stones		19,000
Gamma		20,000
Marulk	✓	30,000
Seth		25,000
MLE	✓	55,000

2012

Project start-ups	Op.	Peak boe/d 100%
A-LNG		150,000
Karawan	✓	6,200
Kashagan	✓	450,000
Jasmine		100,000
El Merk		145,000
Mavacola		64,000
CAFC	✓	65,000



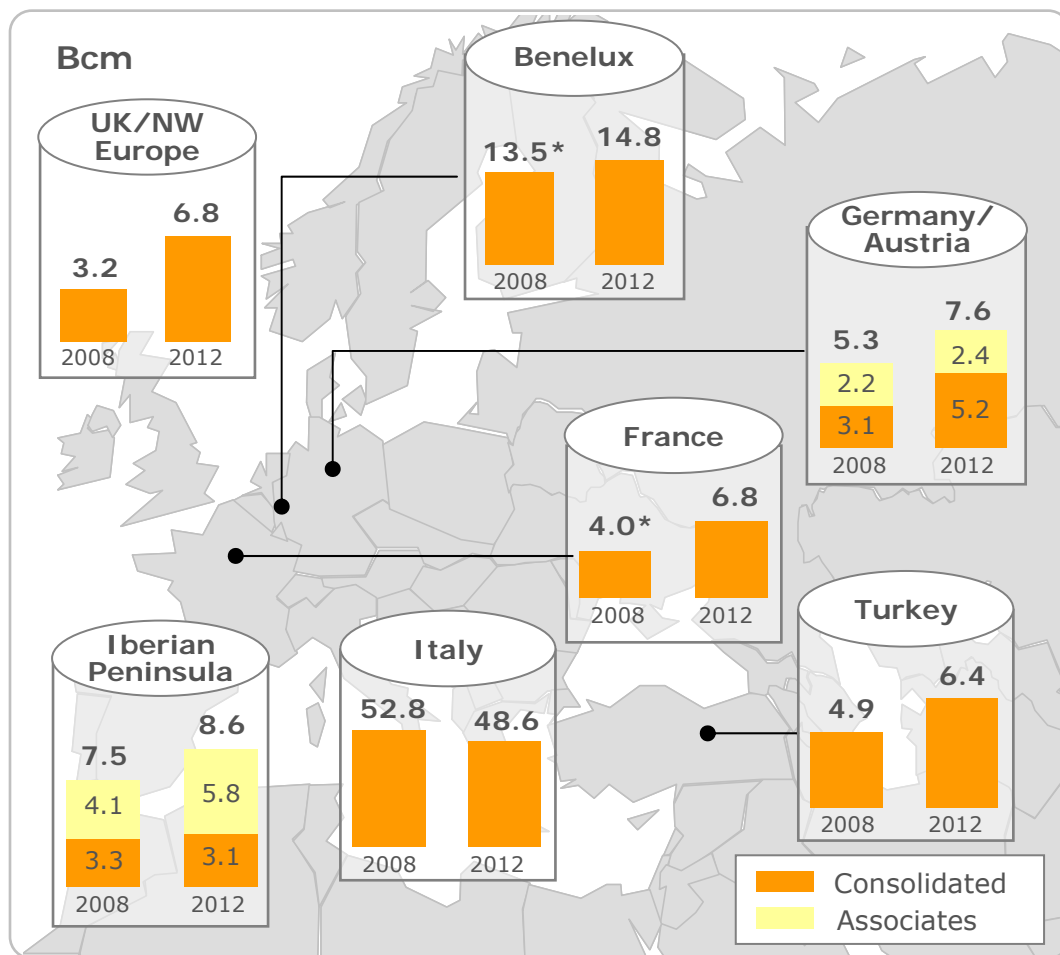
G&P: Resilient Cash Generation

- Strengthen our 21% leading market share in Europe
- Enhance flexibility leveraging on Distrigas acquisition
- Preserve the leading position in the Italian gas market
- Unlock the value of regulated business



Gas Sales in Europe

- Strong growth in the core European markets despite increasing competition and slowing demand
- Extra-European sales at 6.9 Bcm in 2012



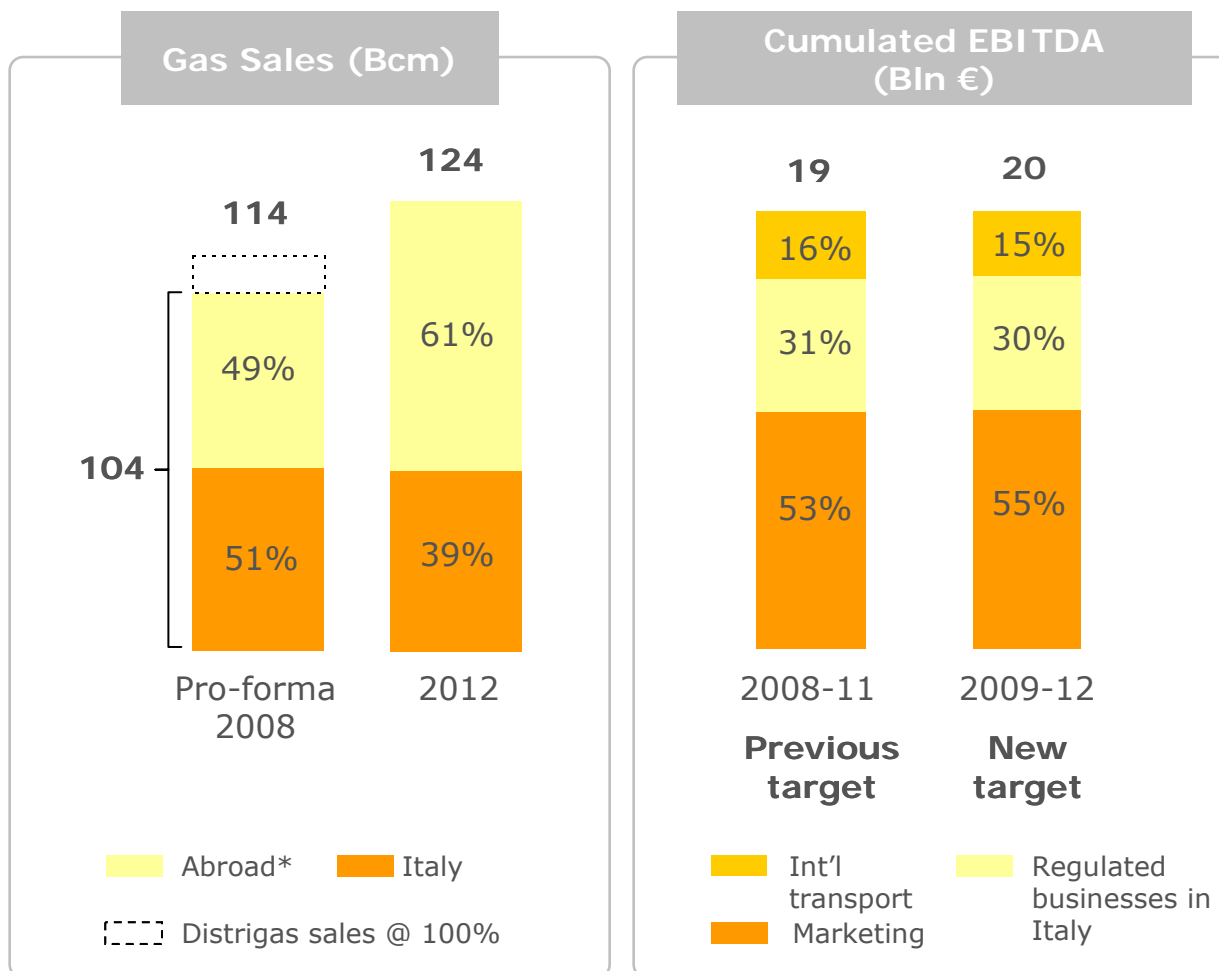
Strengthen European leadership in a weak market environment



* 100% Distrigas sales
 ** Includes 100% Distrigas in 2008 and excludes sales to importers in Italy

2009-12 Targets

- Steady expansion in international sales despite weak demand
- Resilient results in all business segments



* Including E&P gas sold in Europe and Gulf of Mexico



R&M: Improve Profitability

- Selective upgrade in refining with focused capex
- Market share growth in Italy
- Enhanced operational efficiency

2012 +400 mln € Ebit vs 2008
Cash neutral by 2010



Efficiency Programme to Enhance Profitability

Corporate

Direct costs (real term cagr) **+1.4%** 2005-08 **-7.1%** 2008-12

- Procurement & ICT processes and structure streamlining
- Overheads reduction

G&P

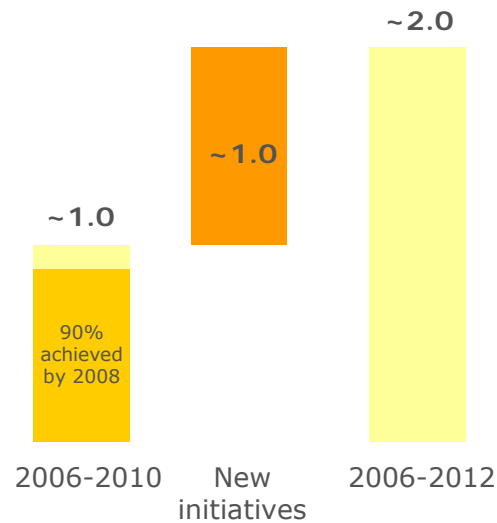
CAGR **-9.7%** **-6.6%**

Mass market costs to serve (€/customer) **22.8** 2005 **16.8** 2008 **12.8** 2012

- CRM optimization
- Overheads reduction

+100% savings

Bln €



Real term, base line 2005

E&P

Opex \$/bl

Eni **5.0** 2007 **5.5** 2008 **5.9** 2012
Benchmark Group*

- Technology improvements & operational excellence
- Procurement optimization

R&M

Cost savings (\$/bl of refining capacity)

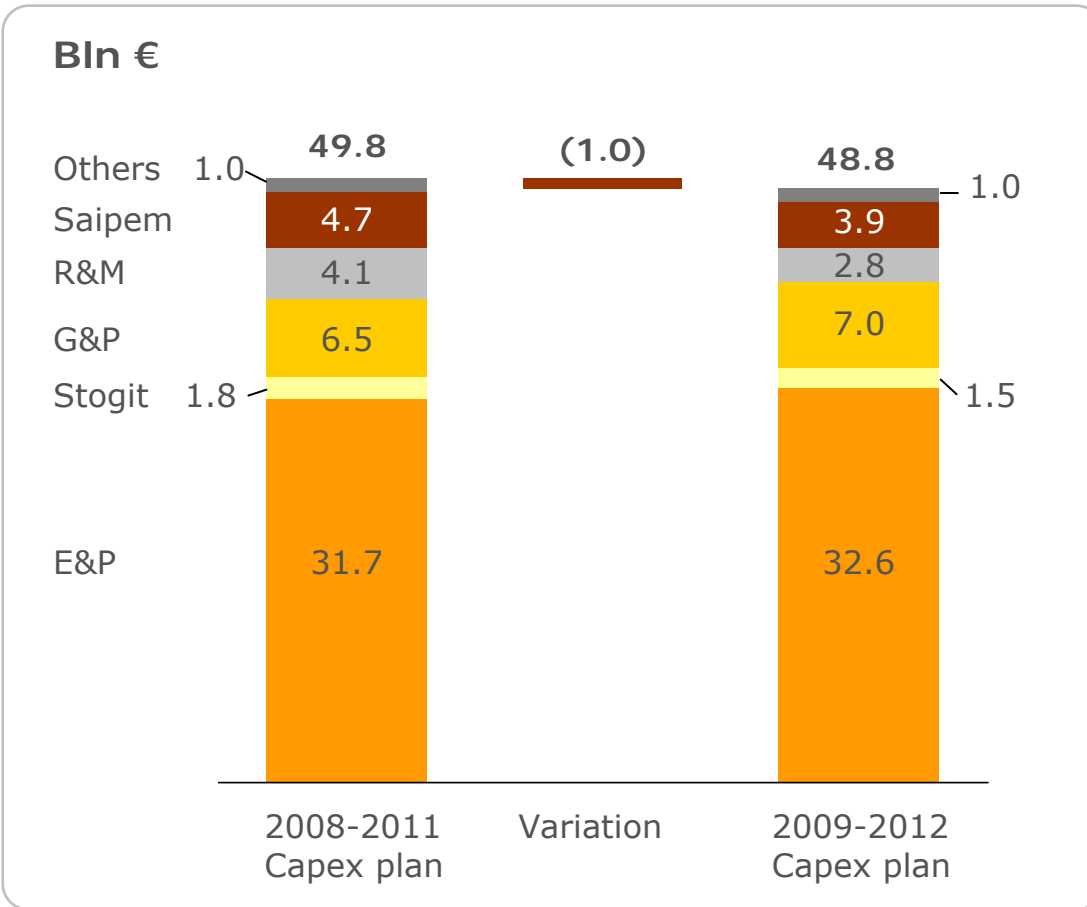
0.6 2005-08 **0.7** 2008-12

- Overheads reduction
- Energy savings

* ExxonMobil, BP, Shell, Chevron, ConocoPhillips, Total (based on company reports); Eni included



Disciplined Capex to Fuel Growth



- High resilience in low oil price scenario
- High flexibility: E&P capex ~25% uncommitted in 2009-10; ~85% uncommitted in 2011-12
- Spending optimisation

**2009 capex:
€14.1 bln**

Attractive capex programme



Cash Allocation Priorities

1

Commitment to maintain strong credit rating

2

Attractive and flexible capex program

3

Superior dividend yield

